

# Payroll & HR Solutions that help Businesses Grow

Investor Presentation October 2024



### (Under the Private Securities Litigation Reform Act of 1995) Safe Harbor Statement

#### Forward-Looking Statements

This presentation contains certain statements made by management that may constitute "forward-looking" statements within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements about our financial results may include expected or projected U.S GAAP and other operating results. The words "believe," "may," "will," "estimate," "projects," "anticipate," "intend," "expect," "should," "plan," and similar expressions are intended to identify forward-looking statements. Examples of "forward-looking statements" include statements we make regarding our operating performance, future results of operations and financial position, revenue growth, earnings or other projections. We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. The achievement or success of the matters covered by such forward-looking statements involves risks, uncertainties and assumptions, over many of which we have no control. If any such risks or uncertainties materialize or if any of the assumptions prove incorrect, our results could differ materially from the results expressed or implied by the forward-looking statements we make. The risks and uncertainties referred to above include-but are not limited to-the expiration of major revenue streams such as Employee Retention Tax Credits ("ERTC") and the impact of the Internal Revenue Service recent measures regarding ERTC claims; risks associated with breaches of the Company's security measures; risks associated with the Company's rate of growth and anticipated revenue run rate, including impact of the current economic environment; the Company's ability to convert deferred revenue and unbilled deferred revenue and cash flow, and ability to maintain continued growth of deferred revenue; privacy concerns and laws and other regulations may limit the effectiveness of our applications; the financial and other impact of any previous and future acquisitions; the Company's ability to continue to release, gain customer acceptance of and provide support for new and improved versions of the Company's services; successful customer deployment and utilization of the Company's existing and future services; interruptions to supply chains and extended shut down of businesses; issues in the use of artificial intelligence in our HCM products and services; political unrest, including the current conflict between Russia and Ukraine and the ongoing conflict involving Israel in the Middle East; reductions in employment and an increase in business failures, specifically among our clients; possible fluctuations in the Company's financial and operating results; regulatory pressures on economic relief enacted as a result of the COVID-19 pandemic that change or cause different interpretations with respect to eligibility for such programs; domestic and international regulatory developments, including changes to or applicability to our business of privacy and data securities laws, money transmitter laws and anti-money laundering laws; technological developments; the nature of the Company's business model; interest rates; competition; various financial aspects of the Company's subscription model; impairment of intangible assets; interruptions or delays in the Company's services or the Company's Web hosting; access to additional capital; the Company's ability to hire, retain and motivate employees and manage the Company's growth; litigation and any related claims, negotiations and settlements, including with respect to intellectual property matters or industry-specific regulations; volatility and weakness in bank and capital markets; factors affecting the Company's deferred tax assets and ability to value and utilize them; volatility and low trading volume of our common stock; collection of receivables; and general developments in the economy, financial markets, credit markets and the impact of current and future accounting pronouncements and other financial reporting standards. Please review the Company's risk factors in its annual report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on February 26, 2024, and its guarterly reports on Form 10-Q filed with the SEC on August 1, 2024, and October 31, 2024.

The forward-looking statements, including the financial guidance 2024 and 2025 outlooks, contained in this presentation represent the judgment of the Company as of the date of this presentation, and the Company expressly disclaims any intent, obligation or undertaking to release publicly any updates or revisions to any forward-looking statements to reflect any change in the Company's expectations with regard to these forward looking statements or any change in events, conditions or circumstances on which any such statements are based.

#### Non-GAAP and Adjusted Financial Measures

This presentation includes information about bookings, non-GAAP gross profit, non-GAAP sales and marketing expense, non-GAAP general and administrative expense, non-GAAP research and development expense, EBITDA, EBITDA, EBITDA, adjusted EBITDA, and adjusted EBITDA margin, non-GAAP net income (loss) and non-GAAP net income (loss) per share. These non-GAAP and adjusted financial measures are measurements of financial performance that are not prepared in accordance with U.S. generally accepted accounting principles and computational methods may differ from those used by other companies. Non-GAAP and adjusted financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with the Company's Consolidated Financial Statements prepared in accordance with GAAP. Non-GAAP and adjusted financial measures are reconciled to GAAP in the tables set forth in this presentation and are subject to reclassifications to conform to current period presentations.

Management uses GAAP, non-GAAP and adjusted measures when planning, monitoring, and evaluating the Company's performance. The primary purpose of using non-GAAP and adjusted measures are to provide supplemental information that may prove useful to investors and to enable investors to evaluate the Company's results in the same way management does. Management believes that supplementing GAAP disclosure with non-GAAP and adjusted disclosures provides investors with a more complete view of the Company's operational performance and allows for meaningful period-to-period comparisons and analysis of trends in the Company's business. Further, to the extent that other companies use similar methods in calculating adjusted financial measures, the provision of supplemental non-GAAP and adjusted information can allow for a comparison of the Company's relative performance against other companies that also report non-GAAP and adjusted operating results.



# **Chairman's Comments**

- Asure's third quarter of 2024 performance was another solid one with revenues of \$29.3 million. We experienced strong growth in recurring revenues which were up by 20% versus the same period a year ago! Our revenues are 98% recurring versus 81% in the prior year period. Our sales bookings were up 141% year over year. Our backlog has grown significantly up over 35% from Q2 2024 and over 250% from Q3 2023.
- Our Payroll Tax Management product is experiencing significant momentum as we went live with more Workday and SAP clients during the third quarter. A few important sales wins include one of America's largest grocery chains and a nationally known HCM system integrator.
- We remain focused on driving more growth for our company by introducing new products, enhancing our technology and making strategic acquisitions. We are excited about a new financial services product launch in November 2024, which is called AsurePay<sup>™</sup>. The product offers workers a comprehensive online banking alternative with features such as debit card access, fee-free ATM withdrawals and paycheck advances delivered via an intuitive mobile app.
- In summary, we are pleased to have a solid third quarter performance on the books and our team continues to strive for continued success. We remain excited for the opportunities we have through the rest of 2024 and into 2025.





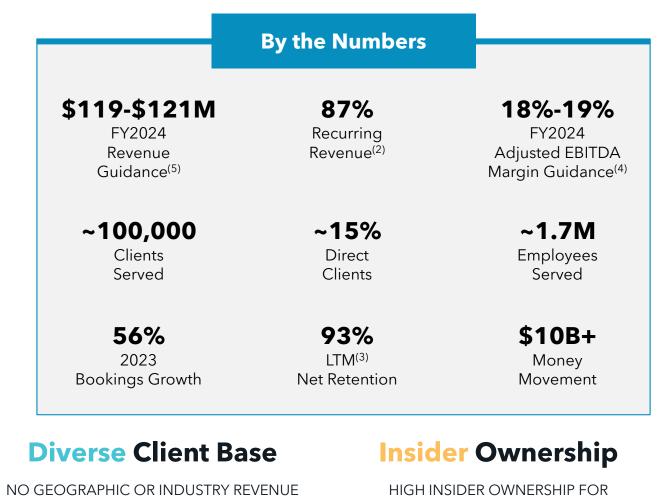
Pat Goepel Chairman & CEO

# **Company Overview**



Payroll and HR for Growing businesses. Asure helps SMBs get access to growth capital, stay compliant with HR laws, and win the war for talent with better tools to manage their workforce.





#### **STICKY SOLUTIONS -**CLIENTS STAY 8-10 YRS

**8-10** Years

CONCENTRATION

PUBLIC COMPANY

(1) As of December 2023

All 50 States

CLIENTS AND EMPLOYEES IN ALL

**50 STATES** 

- (2) Average of 2022 and 2023
- (3) As of December 31, 2023
- (4) Net income(loss) is the closest GAAP measure to Adjusted EBITDA. A reconciliation of GAAP to non-GAAP and Adjusted measures is contained in the Appendix to this presentation. Management does not provide a reconciliation of guidance of GAAP to non-GAAP or adjusted disclosures because management is unable to predict the nature and materiality of non-recurring expenses without unreasonable effort.
- (5) Reflects management's current outlook for the business in 2024 and is subject to a number of internal assumptions that may not be realized, and risks and uncertainties. See our SEC filings for more information about the risks to our business



## Asure's Next Chapter Has Yet to be Written The Biggest<sup>1</sup> HCM Company You've Never Heard of

Asure has the culture and growth characteristics of a young pureplay HCM business wrapped in the framework of a 35-year-old publicly-traded company.

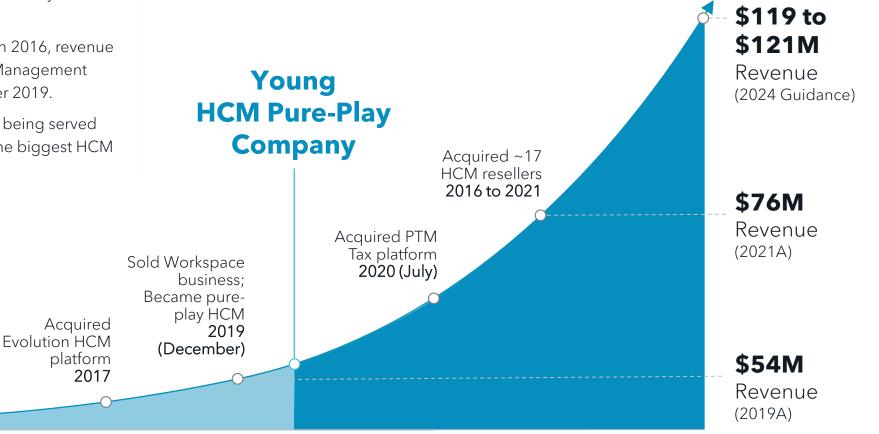
In just 8 years, since acquiring Mangrove HCM in 2016, revenue grew 3x to ~\$90M before divesting the Space Management business and pivoting to HCM-only in December 2019.

As a young HCM company with ~85% of clients being served through indirect channels, we believe Asure is the biggest HCM company you've never heard of.

Acquired Mangrove

HCM platform

2016

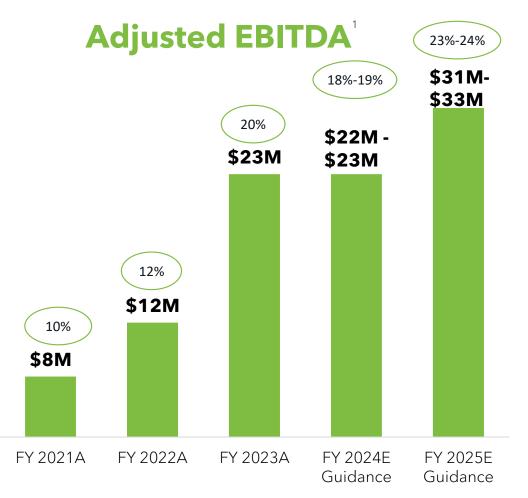




# Strong Financial Profile, Significant Near-Term Growth



Revenue



Core ERTC

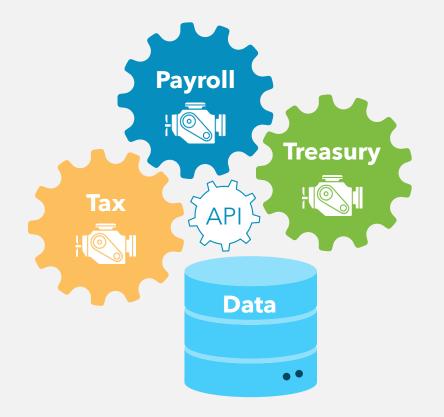
Note FY Ending December 31

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Anatomy of HCM Business

# One HCM Platform, Smartly Architected for Scale



### **Decoupled Platform Serves Multiple Markets**



**SMB DIRECT** Full-suite HCM software and services for small businesses from a single screen



**ENTERPRISE DIRECT** 

Large, multi-state enterprises face the same payroll tax challenges as payroll companies



**SMB INDIRECT** Regional and vertical niche providers license one or all HCM components



ENTERPRISE INDIRECT

HCM software companies need tax and treasury tools to compete against ADP and Paychex



### MARKETPLACE

HCM platform stores demographic and transactional data that can can enable third party solutions to offer valuable services to employers and employees



Large and Growing Addressable Market

### **HCM Business Opportunity** 0 0 0

#### **Market Size**



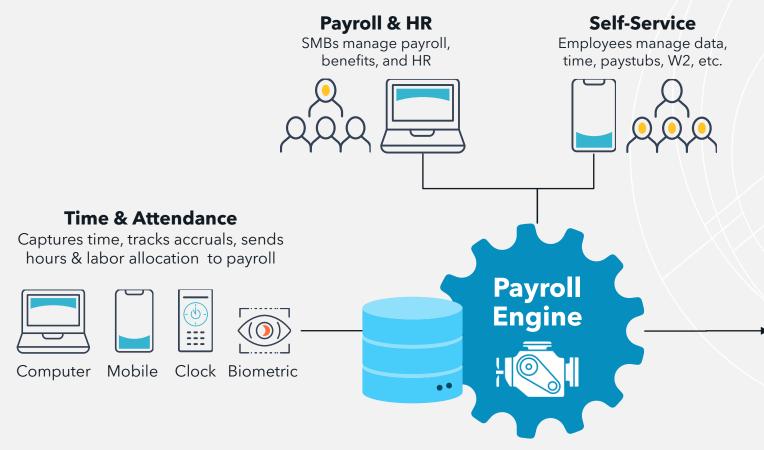
(1) Census, D&B, IHS, Nelson Hall, Market Study Report LLC

Netscribes, Inc.



Anatomy of HCM Business

# Payroll Engine



**Payroll Processing** 

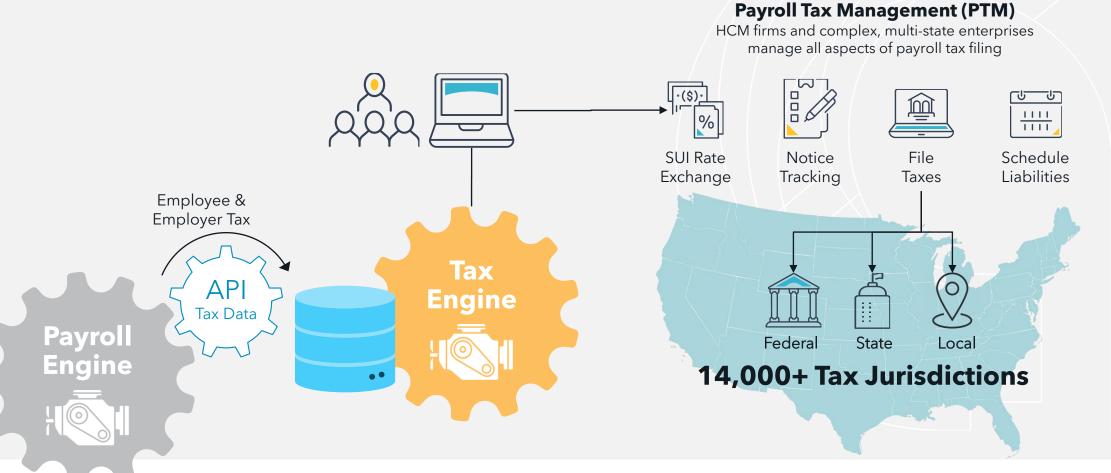
Calculate gross pay, employee & employer taxes, deductions, and net pay

PAY SLIP				Pay Period:	//
GROSS PAY	CURRENT	YTD	TAXES	CURRENT	YTD
Salary Rate Reg Hours OT Hours		 	Federal Income Tax State Income Tax Social Security Medicare		 
DEDUCTIONS	CURRENT	YTD	Local Tax		
Insurance 401k Child Support					
SUMMARY	CURRENT	YTD	NET PAY	CURRENT	YTD
Total Pay Taxes Deductions Net Pay			Checking Savings 529 Plan		



#### Anatomy of HCM Business



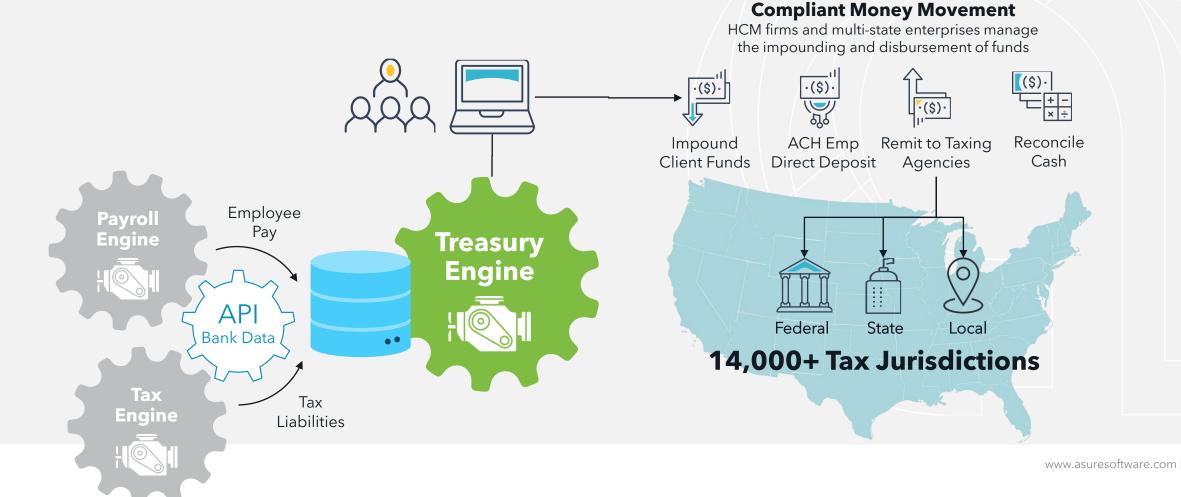




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Anatomy of HCM Business

# **Treasury Engine**





Anatomy of HCM Business

# Marketplace | Monetizing HCM Data



# **SMB HCM** | End-To-End Solution



### **Powering growth for 100K employers**



### **Managing Talent**

Labor shortage is making it harder to find talent and requires businesses to optimize workforce management

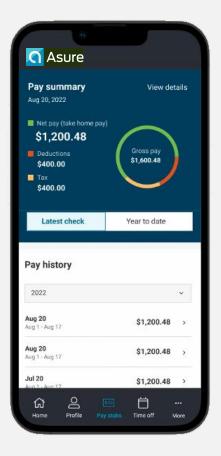




### **Staying Compliant**

Explosion of new Federal, State, and Local HR laws is impossible to keep up with and creates a crushing administrative burden

# Empowering freedom for 1.7M employees



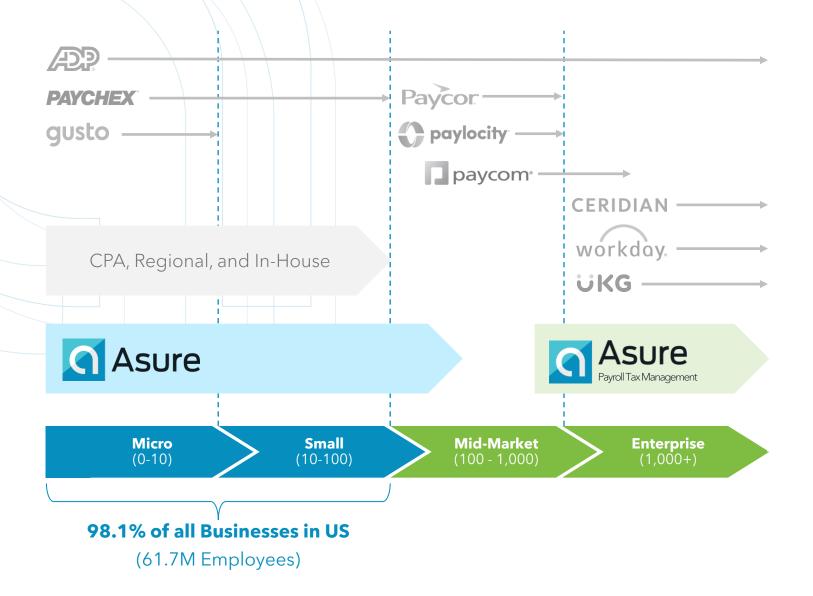


### Access to Capital

Inflation, monetary policy, and rigid bank lending standards are making it difficult to fund a small business



# **HCM Business** | Competitive Landscape



### Micro & Small Businesses

ADP and Paychex are Asure's largest competitors with more presence in major markets, but they also create the largest opportunity with significant churn in SMB markets.

Many SMBs rely on their CPA or in-house software like QuickBooks.

### Mid-Market & Enterprise

Paylocity, Paycom, and Paycor are fast growing providers for medium to large sized businesses but Asure rarely see them in SMB deals.

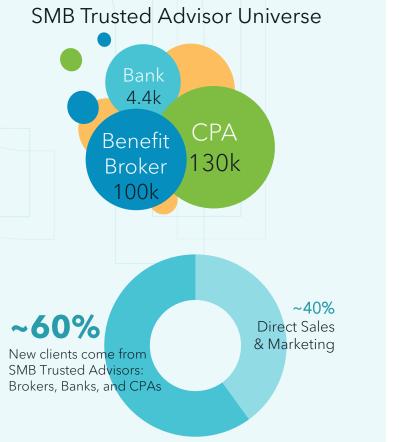
ADP, UKG, Workday, and Ceridian serve large and enterprise customers in all geographic markets

Asure offers an Enterprise-grade Payroll Tax Management Platform that enables clients to streamline payroll tax processing, avoid risk, and grow their business

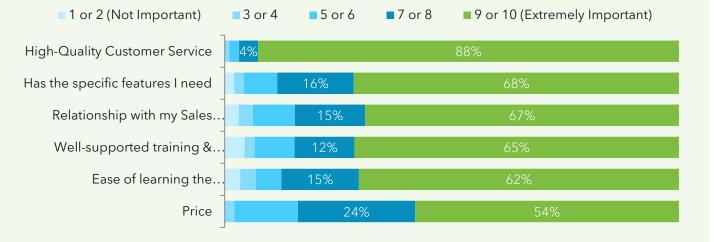


# **SMB HCM** | How, Why, and Where We Win

### **How Clients Find Asure**



### Why Clients Choose Asure\*



### Where Clients Come From\* ADP & Paychex churn

represents \*50%+ of new clients

ADP & Paychex			
CPA & Regional Payroll			
In-house			
Other			



# Acquisitive Growth | Reseller Roll-Up



### **200+ Resellers**

- Reseller's top line is ~10 to 15x+ our license fees
- Highly accretive acquisitions
- Clients already use Asure's software
  - o No data conversion
  - No software migration
  - No user retraining

P	Pre-Acquisition				Asure Post-A	cquisition			
	Reseller	Asure		Year #1	Year #2	Year #3	Year #4		
Direct Revenue	\$1M			\$1M	\$1M	\$1M	\$1M	ſ	Povonuo growe
Reseller Revenue		\$.1M		(\$.1M)	(\$.1M)	(\$.1M)	(\$.1M)		Revenue grows ~10x recognizing
Total Revenue	\$1M	\$.1M	Purchase	\$.9M	\$.9M	\$.9M	\$.9M		100% of topline
Gross Profit	\$.6M	\$.07M	Price	\$.6M	\$.6M	\$.6M	\$.6M		
OPEX	\$.4M	\$.02M	~2x Revenue	\$.1M	\$.1M	\$.1M	\$.1M		Highly profitable
Seller Discretion	\$.2M	n/a	Revenue	n/a	n/a	n/a	n/a		accretive revenue
Net Profit	\$0	\$.05M		\$.5M	\$.5M	\$.5M	\$.5M /		
Cash Flow	\$0	\$.05M		\$.5M	\$.5M	\$.5M	\$.5M		Cash generation;
			\$2M	\$1.5M	\$1.0M	\$0.5M	\$0 -		Payback ~4 years

\* This example is based on Asure's internal estimates, which is being provided to show how the acquisition of a reseller could affect Asure's financial results after the acquisition. This is an example only and should not be relied on as a predictor of Asure's financial results after an acquisition.



# Profit Expands as Revenue Composition changes and we achieve Scale



### **Business Model as Revenue Scales** (in Millions)

\*This model is based on a number of internal assumptions and are being presented to illustrate how profit could grow as we increase revenue.

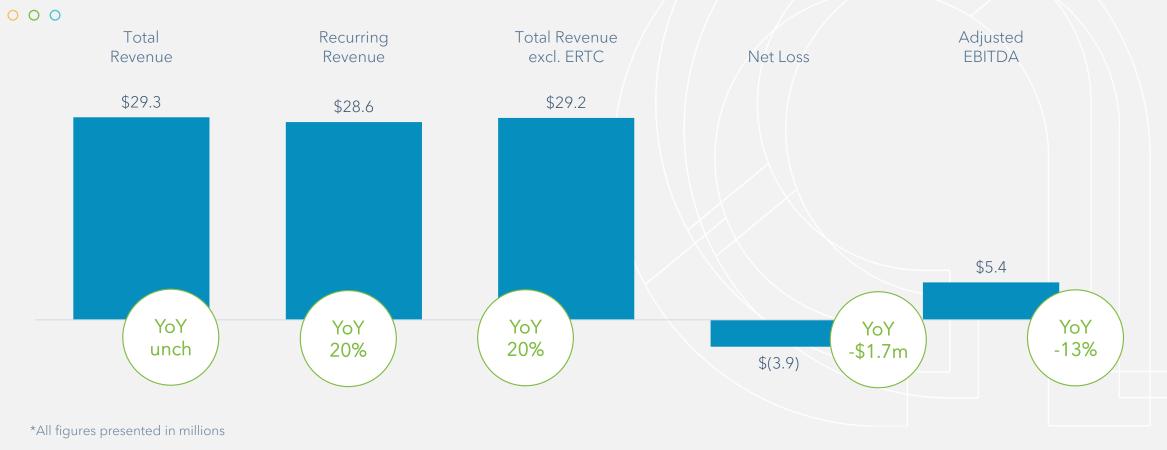
www.asuresoftware.com | 17



# Select Financial Data



# **3Q24 Financial Highlights**



### YoY Revenue: 3Q23 Bridge to 3Q24

### **QoQ Revenue: 2Q24 Bridge to 3Q24**

■ Core ■ FRTC



■ Core ■ FRTC

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# Growth **Results**

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### Year over year performance

### Waterfall Definitions

- Organic Growth consists of the net revenue generated from new bookings, price increases, and same-storesales minus churn.
- Inorganic Growth consists of revenue generated in current period from companies or portfolios acquired since the prior period
- Year End Fees consists of revenue generated from processing customer W-2s or ACA the majority of YE fees are recognized in Q1



# **Select Financial Data**

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in \$Millions	3Q23	2024	3Q24
Cash and Equivalents	32.8	20.7	11.2
Total Equity	191.7	195.5	199.1
Debt	2.8	6.0	7.5
Client Funds Assets	172.5	190.4	193.5
Outstanding Shares (as o	f 09-30-202	24)	11.2 199.1 7.5
Enterprise Value (as of 10	-24-2024)		\$250M
Average Daily Volume 90	day		~105k

Management Ownership (as of 09/30/2	024)
Chairman and CEO Pat Goepel	~5%
All board directors and executive officers as a group	~8%





10/24/2024

\$9.61

\$6.31

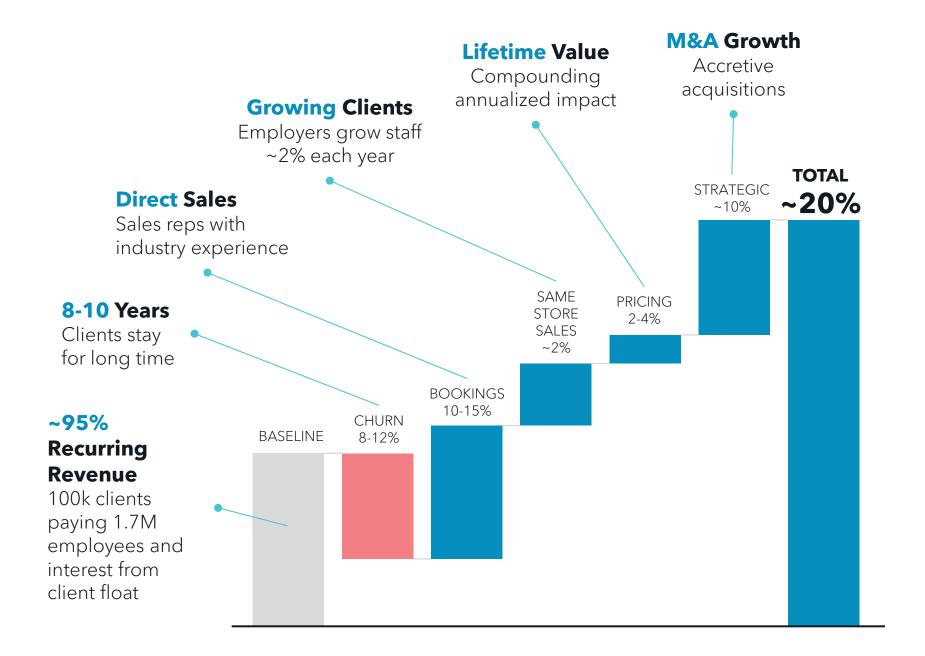
**\$10.52** 



# **Valuation Expansion Opportunity**

	Asure	Paycor	paycom <sup>,</sup>	æ	paylocity	<b>PAYCHEX</b>	
EV / Revenue	1.9x	3.3x	4.7x	5.1x	5.5x	8.3x	
Revenue Growth	*17%	24%	12%	11%	25%	8%	
EBITDA Margin	19%	33%	38%	29%	34%	44%	
Revenue Growth + EBITDA Margin	36%	57%	50%	40%	59%	52%	
Implied Asure Stock Price* at Same Valuations	<b>\$10</b>	\$16	\$23	\$24	\$27	\$40	

\*Data source: Capital IQ \*Numbers and multiples are rounded and are based on calendar 2024 Street mean as of 10/17/24; Asure figures based on mid-point of 2024 guidance ranges and exclude one-time ERTC revenue in revenue growth calculation



# HCM Growth Model

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Long-term growth model with multiple ways to achieve ~20% revenue growth



## **Disclosure Regarding Non-GAAP and Adjusted Financial Measures** (1 of 4)

#### $\circ$ $\circ$ $\circ$

This presentation includes information about bookings, non-GAAP gross profit, non-GAAP sales and marketing expense, non-GAAP general and administrative expense, non-GAAP research and development expense, EBITDA, EBITDA margin, adjusted EBITDA, and adjusted EBITDA margin. These non-GAAP and adjusted financial measures are measurements of financial performance that are not prepared in accordance with U.S. generally accepted accounting principles and computational methods may differ from those used by other companies. Non-GAAP and adjusted financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with the Company's Condensed Consolidated Financial Statements prepared in accordance with GAAP. Non-GAAP and adjusted financial measures are reconciled to GAAP in the tables set forth in this presentation and are subject to reclassifications to conform to current period presentations.

This presentation includes revisions to prior periods to conform with current period presentations.

Bookings represent estimated new first year contracted revenue value for recurring and non-recurring services sold in the period.

Non-GAAP gross profit differs from gross profit in that it excludes amortization, share-based compensation, and one-time items.

Non-GAAP sales and marketing expense differs from sales and marketing expense in that it excludes share-based compensation and one-time items.

Non-GAAP general and administrative expense differs from general and administrative expense in that it excludes share-based compensation and onetime items.



## **Disclosure Regarding Non-GAAP and Adjusted Financial Measures** (2 of 4)

#### $\circ$ $\circ$ $\circ$

Non-GAAP research and development expense differs from research and development expense in that it excludes share-based compensation and onetime items.

EBITDA differs from net income (loss) in that it excludes items such as interest, income taxes, depreciation, and amortization. Asure is unable to predict with reasonable certainty the ultimate outcome of these exclusions without unreasonable effort.

Adjusted EBITDA differs from EBITDA in that it excludes share-based compensation, other income (expense), net and one-time expenses. Asure is unable to predict with reasonable certainty the ultimate outcome of these exclusions without unreasonable effort.

All adjusted and non-GAAP measures presented as "margin" are computed by dividing the applicable adjusted financial measure by total revenue.

Specifically, as applicable to the respective financial measure, management is adjusting for the following items when calculating non-GAAP and adjusted financial measures as applicable for the periods presented. No additional adjustments have been made for potential income tax effects of the adjustments based on the Company's current and anticipated *de minimis* effective federal tax rate, resulting from the Company's continued losses for federal tax purposes and its tax net operating loss balances.

Share-Based Compensation Expenses. The Company's compensation strategy includes the use of share-based compensation to attract and retain employees and executives. It is principally aimed at aligning their interests with those of our stockholders and at long-term employee retention, rather than to motivate or reward operational performance for any particular period. Thus, share-based compensation expense varies for reasons that are generally unrelated to operational decisions and performance in any particular period.



## **Disclosure Regarding Non-GAAP and Adjusted Financial Measures** (3 of 4)

#### $\circ$ $\circ$ $\circ$

Depreciation. The Company excludes depreciation of fixed assets. Also included in the expense is the depreciation of capitalized software costs.

Amortization of Purchased Intangibles. The Company views amortization of acquisition-related intangible assets, such as the amortization of the cost associated with an acquired company's research and development efforts, trade names, customer lists and customer relationships, and acquired lease intangibles, as items arising from pre-acquisition activities determined at the time of an acquisition. While these intangible assets are continually evaluated for impairment, amortization of the cost of purchased intangibles is a static expense, one that is not typically affected by operations during any particular period.

Interest Expense, Net. The Company excludes accrued interest expense, the amortization of debt discounts and deferred financing costs.

Income Taxes. The Company excludes income taxes, both at the federal and state levels.



## **Disclosure Regarding Non-GAAP and Adjusted Financial Measures** (4 of 4)

### $\circ$ $\circ$ $\circ$

**One-Time Expenses.** The Company's adjusted financial measures exclude the following costs to normalize comparable reporting periods, as these are generally non-recurring expenses that do not reflect the ongoing operational results. These items are typically not budgeted and are infrequent and unusual in nature.

- Settlements, Penalties and Interest. The Company excludes legal settlements, including separation agreements, penalties and interest that are generally one-time in nature and not reflective of the operational results of the business.
- Acquisition and Transaction Related Costs. The Company excludes these expenses as they are transaction costs and expenses that are generally one-time in nature and not reflective of the underlying operational results of our business. Examples of these types of expenses include legal, accounting, regulatory, other consulting services, severance and other employee costs.
- Other non-recurring Expenses. The Company excludes these as they are generally non-recurring items that are not reflective of the underlying operational results of the business and are generally not anticipated to recur. Some examples of these types of expenses, historically, have included write-offs or impairments of assets, demolition of office space and cybersecurity consultants.
- Other (Expense) Income, Net. The Company's adjusted financial measures exclude Other (Expense) Income, Net because it includes items that are not reflective of the underlying operational results of the business, such as loan forgiveness, adjustments to contingent liabilities and credits earned as part of the CARES Act, passed by Congress in the wake of the coronavirus pandemic.



# **Appendix 1** Valuation Comparisons

## **Comparable Public Companies Operational Detail**



		largins		Revenue			EBITDA	
Company	Gross	EBITDA	LTM	CY2023P	CY2024P	LTM	CY2023P	CY2024P
High Growth Payroll								
Paycom Software, Inc.	86.1%	36.6%	\$ 1,778.3	\$ 1,682.5	\$ 1,868.0	\$ 650.7	\$ 707.8	\$ 730.5
Paylocity Holding Corporation	68.6	20.5	1,402.5	1,290.3	1,472.2	287.4	437.9	525.4
Workday, Inc.	75.8	8.1	7,863.0	7,253.5	8,401.7	636.0	1,999.7	2,429.3
Mean	76.8%	21.7%	\$ 3,681.3	\$ 3,408.8	\$ 3,914.0	\$ 524.7	\$ 1,048.5	\$ 1,228.4
Median	75.8	20.5	1,778.3	1,682.5	1,868.0	636.0	707.8	730.5
Low-Mid Growth Payroll								
Automatic Data Processing, Inc.	47.9%	29.1%	\$ 19,202.6	\$ 18,573.3	\$ 19,727.5	\$ 5,581.1	\$ 5,109.6	\$ 5,678.5
Dayforce Inc.	48.8	14.8	1,632.0	1,514.2	1,741.5	242.3	411.5	501.9
Intuit Inc.	79.6	27.6	16,285.0	15,095.9	16,943.3	4,496.0	5,986.2	6,768.1
Paychex, Inc.	71.8	44.4	5,310.8	5,163.1	5,365.9	2,358.8	2,289.7	2,430.0
Paycor HCM, Inc.	65.9	8.0	654.9	600.9	691.2	52.3	182.0	231.8
Mean	62.8%	24.8%	\$ 8,617.1	\$ 8,189.5	\$ 8,893.9	\$ 2,546.1	\$ 2,795.8	\$ 3,122.1
Median	65.9	27.6	5,310.8	5,163.1	5,365.9	2,358.8	2,289.7	2,430.0
Asure Software, Inc.	69.9%	10.1%	\$ 115.3	\$ 119.2	\$ 125.2	\$ 11.7	\$ 23.1	\$ 25.3

(\$ in millions, excluding per share data)

## **Comparable Public Companies Valuation Detail**



	Closing	% of					I	En	terprise Val	lue Mult	iples	
	Price	52 Week		Market		Enterprise		Revenue	,		EBITDA	
Company	10/17/2024	High	% Float	Сар	Net Cash	Value	LTM	CY2023P	CY2024P	LTM	CY2023P	• CY2024P
High Growth Payroll												
Paycom Software, Inc.	\$ 165.25	60.7%	87.7%	\$ 9,243.3	\$ 346.5	\$ 8,896.8	5.0x	5.3x	4.8x	13.7x	12.6x	12.2x
Paylocity Holding Corporation	170.28	85.0	78.8	9,485.7	347.4	9,138.4	6.5	7.1	6.2	31.8	20.9	17.4
Workday, Inc.	243.27	78.1	79.3	64,198.7	4,009.0	60,189.7	7.7	8.3	7.2	94.6	30.1	24.8
Mean		74.6%	81.9%	\$ 27,642.5	\$ 1,567.6	\$ 26,074.9	6.4x	6.9x	6.0x	46.7x	21.2x	18.1x
Median		78.1	79.3	9,485.7	347.4	9,138.4	6.5	7.1	6.2	31.8	20.9	17.4
Low-Mid Growth Payroll												
Automatic Data Processing, Inc.	\$ 291.96	99.2%	99.8%	\$ 119,340.4	\$(885.2)	\$ 120,225.6	6.3x	6.5x	6.1x	21.5x	23.5x	21.2x
Dayforce Inc.	63.89	85.6	88.9	10,179.0	(773.0)	10,952.0	6.7	7.2	6.3	45.2	26.6	21.8
Intuit Inc.	609.23	90.0	97.3	171,045.1	(2,493.0)	173,538.1	10.7	11.5	10.2	38.6	29.0	25.6
Paychex, Inc.	142.32	98.7	89.2	51,407.4	631.0	50,776.4	9.6	9.8	9.5	21.5	22.2	20.9
Paycor HCM, Inc.	14.15	56.2	45.7	2,530.3	97.5	2,432.8	3.7	4.0	3.5	46.5	13.4	10.5
Mean		86.0%	84.2%	\$ 70,900.4	\$(684.5)	\$ 71,585.0	7.4x	7.8x	7.1x	34.7x	22.9x	20.0x
Median		90.0	89.2	51,407.4	(773.0)	50,776.4	6.7	7.2	6.3	38.6	23.5	21.2
Asure Software, Inc.	\$ 9.23	87.8%	94.5%	\$ 246.9	\$ 9.2	\$ 237.7	2.1x	2.0x	1.9x	20.3x	10.3x	9.4x



# **Appendix 2** Unaudited Supplemental Quarterly Financial

Information



## **Information Regarding Unaudited Supplemental Quarterly Financial Information**

• The Unaudited Supplemental Quarterly Financial Information in the appendix of this presentation reflect Asure Software, Inc.'s (the "Company") financial statements for the periods presented give effect in prior periods certain reclassifications reflected in the Company's annual report on Form 10-K filed on February 26, 2024.

• The Company is providing this financial information to assist investors in identifying trends in the Company's HCM business and to enable the comparison of the Company's current financial results to its historical results. This financial information has not been audited or reviewed by the Company's independent registered accounting firm, nor does it contain footnotes or other information that may be required under Generally Accepted Accounting Standards (GAAP) or applicable securities laws. It is being provided for illustration purposes only and should not be relied upon to make investment decisions. Please see the Company's annual reports on Form 10-K filed on March 14, 2022, February 27, 2023 and February 26, 2024 as well as the Company's quarterly reports on Form 10-Q filed on May 9, 2022, August 8, 2022, November 7, 2022, May 8, 2023, August 7, 2023, November 13, 2023, May 2, 2024, August 1, 2024 and October 31,2024, for information about the Company's actual financial results.

• Nothing in this supplemental quarterly financial information shall be deemed to amend or restate any of the financial information included with the Company's annual reports and quarterly reports on file with the SEC. The Company does not consider this presentation of the financial information material and provides it merely as a tool to aid its investors and other third parties in understanding the Company's historical financial results.

## **Balance Sheets (Unaudited)**



ASSETS	Dec.	. 31, 2022	Ma	r. 31, 2023	Ju	n. 30, 2023	Se	<b>b. 30, 2023</b>	De	c. 31, 2023	Ma	r. 31, 2024	Jur	n. 30, 2024	Sep	. 30, 2024
ASSETS Current assets:																
Cash and cash equivalents	\$	17.010	\$	21,438	\$	21.613	\$	32,787	\$	30,317	\$	23,166	\$	20,736	\$	11,248
Accounts receivable, net of allowance for credit losses	Ψ	12,123	Ψ	14,762	Ψ	16,629	Ψ	15,133	Ψ	14,202	Ψ	15,074	Ψ	16,273	Ψ	17,233
Inventory		251		218		134		93		155		205		263		233
Prepaid expenses and other current assets		10,304		5,075		3,960		3,907		3,471		4,187		4,636		4,586
Total current assets before funds held for clients		39,688		41,493		42,336		51,920		48,145		42,632		41,908		33,300
Funds held for clients		203,588		223,465		186,517		172,503		219,075		239,808		190,438		193,589
Total current assets		243,276		264,958		228,853		224,423		267,220		282,440		232,346		226,889
Property and equipment, net		11,439		11,944		12,588		13,436		14,517		15,822		17,189		18,490
Goodwill		86,011		86,011		86,011		86,011		86,011		86,011		86,011		94,724
Intangible assets, net		66,594		63,024		60,635		57,326		62,082		70,960		70,319		73,429
Operating lease assets, net		7,065		6,531		5,898		5,265		4,991		4,674		4,484		4,401
Other assets, net		5,523		6,376		7,033		8,036		9,047		9,431		9,769		10,176
otal assets	\$	419,908	\$	438,844	\$	401,018	\$	394,497	\$	443,868	\$	469,338	\$	420,118	\$	428,109
ABILITIES AND STOCKHOLDERS' EQUITY																
Current liabilities:																
Current portion of notes payable	\$	4,106	\$	5,418	\$	6,557	\$	195	\$	27	\$	23	\$	18	\$	-
Accounts payable		2,194		1,744		1,365		1,696		2,570		1,610		1,240		1,317
Accrued compensation and benefits		5,791		4,391		4,826		5,770		6,519		3,399		3,540		4,277
Operating lease liabilities, current		1,860		1,671		1,525		1,510		1,490		1,510		1,537		1,600
Other accrued liabilities		3,728		5,013		6,542		5,170		3,862		7,170		7,524		8,287
Contingent purchase consideration		2,955		2,886		2,299		-		-		-		-		-
Deferred revenue		8,461		4,182		3,293		3,392		6,853		3,547		3,030		3,029
Total current liabilities before client fund obligations		29,095		25,305		26,407		17,733		21,321		17,259		16,889		18,510
Client fund obligations		206,088		225,462		188,863		175,056		220,019		241,141		191,794		193,951
Total current liabilities		235,183		250,767		215,270		192,789		241,340		258,400		208,683		212,461
Long-term liabilities:																
Deferred revenue		788		728		1,334		666		16		960		3,224		2,276
Deferred tax liability		1,503		1,430		1,589		1,614		1,728		1,751		1,983		2,116
Notes payable, net of current portion		30,795		30,478		30,226		2,633		4,282		5,256		5,985		7,506
Operating lease liabilities, noncurrent		6,459		6,098		5,631		4,956		4,638		4,281		4,029		3,832
Other liabilities		114		132		154		177		209		1,015		683		765
Total long-term liabilities		39,659		38,866		38,934		10,046		10,873		13,263		15,904		16,495
Total liabilities		274,842		289,633		254,204		202,835		252,213		271,663		224,587		228,956
Stockholders' equity:																
Common stock, \$.01 par value		206		210		211		252		254		258		259		265
Treasury stock at cost		(5,017)		(5,017)		(5,017)		(5,017)		(5,017)		-		-		-
Additional paid-in capital		433,586		436,907		438,767		485,981		487,973		494,537		496,743		502,920
Accumulated deficit		(281,226)		(280,887)		(284,652)		(286,858)		(290,440)		(295,761)		(300,121)		(304,022
Accumulated other comprehensive loss		(2,483)		(2,002)		(2,495)		(2,696)		(1,115)		(1,359)		(1,350)		(10
Total stockholders' equity	,	145,066		149,211		146,814		191,662		191,655		197,675		195,531		199,153
otal liabilities and stockholders' equity	\$	419,908	\$	438,844	\$	401,018	\$	394,497	\$	443,868	\$	469,338	\$	420,118	\$	428,109

(\$ in thousands)

## **Income Statements (Unaudited)**



THREE MONTHS ENDED	Dec. 31, 2022	Mar. 31, 2023	Jun. 30, 2023	Sep. 30, 2023	Dec. 31, 2023	Mar. 31, 2024	Jun. 30, 2024	Sep. 30, 2024
Revenue:								
Recurring	\$ 24,146	\$ 27,956	\$ 22,960	\$ 23,833	\$ 24,985	\$ 30,273	\$ 27,051	\$ 28,626
Professional services, hardware and other	5,146	5,108	7,460	5,501	1,279	1,379	993	678
Total revenue	29,292	33,064	30,420	29,334	26,264	31,652	28,044	29,304
Cost of sales	8,153	8,664	8,402	8,054	8,425	9,045	9,176	9,600
Gross profit	21,139	24,400	22,018	21,280	17,839	22,607	18,868	19,704
Operating expenses:					***************************************			
Sales and marketing	6,022	7,200	8,515	6,597	6,422	7,767	6,924	6,680
General and administrative	9,720	9,956	10,336	9,294	9,747	10,063	10,118	10,378
Research and development	1,627	1,979	1,325	1,803	1,739	1,769	1,962	1,973
Amortization of intangible assets	3,352	3,302	3,294	3,333	3,694	3,449	4,046	4,295
Total operating expenses	20,721	22,437	23,470	21,027	21,602	23,048	23,050	23,326
(Loss) Income from operations	418	1,963	(1,452)	253	(3,763)	(441)	(4,182)	(3,622)
Interest (expense) income, net	(1,429)	(1,944)	(1,593)	(782)	24	156	53	(109)
Other income (expense), net	(139)	83	(93)	(1,800)	(1)	10	-	-
(Loss) Income from operations before income taxes	(1,150)	102	(3,138)	(2,329)	(3,740)	(275)	(4,129)	(3,731)
Income tax (expense) benefit	94	237	(627)	123	158	(33)	(231)	(170)
Net (loss) income	(1,056)	339	(3,765)	(2,206)	(3,582)	(308)	(4,360)	(3,901)
Other comprehensive (loss) income:							******	
Unrealized income (loss) on marketable securiti	418	481	(493)	(201)	1,581	(244)	9	1,340
Comprehensive (loss) income	\$ (638)	\$ 820	\$ (4,258)	\$ (2,407)	\$ (2,001)	\$ (552)	\$ (4,351)	\$ (2,561)
	· · ·							

(\$ in thousands)

## **Statements of Cash Flows (Unaudited)**



THREE MONTHS ENDED	Dec. 31, 2022	Mar. 31, 2023	Jun. 30, 2023	Sep. 30, 2023	Dec. 31, 2023	Mar. 31, 2024	Jun. 30, 2024	Sep. 30, 2024
Cash flows from operating activities:								
Net (loss) income	\$ (1,056)	\$ 339	\$ (3,765)	\$ (2,206)	\$ (3,582)	\$ (308)	\$ (4,360)	\$ (3,901)
Adjustments to reconcile (loss) income to net cash (used in) provided by operations:								
Depreciation and amortization	4,690	4,789	4,886	4,568	4,892	4,860	5,499	5,841
Amortization of operating lease assets	434	307	468	354	352	335	342	348
Amortization of debt financing costs and discount	187	169	186	193	272	142	160	229
Non-cash interst expense	-	982	449	40	-	-	-	-
Net amortization of premiums and accretion of discounts on available-for-sale securities	1	(14)	(17)	(32)	(56)	(78)	(92)	(103)
Provision for (Recovery of) expected losses	499	652	1,221	131	43	46	61	4
Provision for (Recovery of) deferred income taxes	(255)	(73)	159	25	114	24	231	133
Loss on extinguishment of debt	-	-	-	1,208	(218)	-	-	-
Net realized gains on sales of available-for-sale securities	(413)	(453)	(571)	(621)	(612)	(652)	(642)	(635)
Share-based compensation	837	1,337	1,582	1,251	1,260	1,902	1,488	1,591
Loss (gain) on disposals of long-term assets	24	160	(68)	40	-	-	-	-
Change in fair value of contingent purchase consideration	105	(69)	-	244	-	-	-	-
Goodwill and intangible asset adjustment	(5)	-	-		-	-	-	-
Changes in operating assets and liabilities:	(0)							
Accounts receivable	(5,802)	(3,290)	(3,089)	1,365	888	(919)	(1,259)	(964)
Inventory	71	33	85	41	(62)	(50)	(1,237)	30
Prepaid expenses and other assets	138	4,850	(330)	(489)	1,070	(473)	(1,163)	(20)
Operating lease right-of-use assets	469	4,000	189	284	73	30	68	(98)
Accounts payable	874	(450)	(380)	332	874	(960)	(370)	77
Accounts payable Accrued expenses and other long-term obligations	1,191	(123)	1,051	(10)	(831)	(2,665)	807	806
Operating lease liabilities	(275)	(123)	(266)	(10)	(223)	(2,003)	(233)	(765)
Deferred revenue	4,823	(4,339)	(282)	(410)	(223) 2,811	(5,040)	(233) 1,749	(1,248)
Net cash provided by (used in) operating activities	6,537	4,588	1,508	5,739	7,065	(3,947)	2,228	<b>1,325</b>
	0,007	4,000	1,000	0,707	7,000	(0,747)		1,020
Cash flows from investing activities:								
Acquisition of intangible asset	-	-	-	(697)	(6,954)	(710)	(3,387)	(8,300)
Purchases of property and equipment	(130)	(726)	(294)	(345)	(220)	(240)	(135)	(171)
Software capitalization costs	(1,009)	(1,158)	(2,143)	(1,728)	(1,998)	(2,435)	(2,607)	(2,635)
Purchases of available-for-sale securities	(3,778)	(10,189)	(8,696)	(2,628)	(6,134)	(3,516)	(2,946)	(4,452)
Proceeds from sales and maturities of available-for-sale securities	2,909	5,426	514	4,488	3,957	2,406	6,211	4,708
Net cash used in investing activities	(2,008)	(6,647)	(10,619)	(910)	(11,349)	(4,495)	(2,864)	(10,850)
Cash flows from financing activities:		(020)	(444)	(24.004)				(400)
Payments of notes payable	-	(232)	(411)	(34,984)	-	-	-	(420)
Debt extinguishment costs	-	-	-	(468)	218	-	-	-
Payments of contingent purchase consideration	(121)	-	-	-	-	-	-	-
Net proceeds from issuance of common stock	305	1,988	278	43,720	814	176	396	330
Capital raise fees	-	-	-	(258)	(80)	-	(46)	(1)
Payments made on amounts due for the acquisition of intangibles	-	-	-	-	(311)	(236)	-	(422)
Net change in client fund obligations	21,472	19,372	(36,597)	(13,808)	44,964	21,122	(49,347)	2,157
Net cash provided by (used in) financing activities	21,656	21,128	(36,730)	(5,798)	45,605	21,062	(48,997)	1,644
Net increase (decrease) in cash and cash equivalents	26,185	19,069	(45,841)	(969)	41,321	12,620	(49,633)	(7,881)
Cash and cash equivalents at beginning of period	137,857	164,042	183,111	137,270	136,301	177,622	190,242	140,609
Cash and cash equivalents at end of period	\$ 164,042	\$ 183,111	\$ 137,270	\$ 136,301	\$ 177,622	\$ 190,242	\$ 140,609	\$ 132,728

## **Non-GAAP Reconciliation (Unaudited, 1 of 2)**



THREE MONTHS ENDED	Dec	. 31, 2022	Mar	. 31, 2023	Jun	30, 2023	Sep	. 30, 2023	Dec	c. 31, 2023	Mar	. 31, 2024	Jun	. 30, 2024	Sep	. 30, 2024
Revenue	\$	29,292	\$	33,064	\$	30,420	\$	29,334	\$	26,264	\$	31,652	\$	28,044	\$	29,304
GAAP to Non-GAAP Gross Profit																
Gross Profit	\$	21,139	\$	24,400	\$	22,018	\$	21,280	\$	17,839	\$	22,607	\$	18,868	\$	19,704
Gross Margin		72.2%		73.8%		72.4%		72.5%		67.9%		71.4%		67.3%		67.2%
Share-based Compensation		34		31		46		28		32		40		43		44
Depreciation		871		1,009		1,309		984		921		1,110		1,145		1,232
Amortization - intangibles		298		268		50		50		50		50		50		50
One-time expenses																
Settlements, penalties & interest		3		4		-		8		(6)		-		3		2
Acquisition and transaction costs		-		-		-		-		-		39		264		367
Non-GAAP Gross Profit	\$	22,345	\$	25,712	\$	23,423	\$	22,350	\$	18,836	\$	23,846	\$	20,373	\$	21,399
Non-GAAP Gross Margin		76.3%		77.8%		77.0%		76.2%		71.7%		75.3%		72.6%		73.0%
GAAP to Non-GAAP Sales and Marketing Expense																
Sales and Marketing Expense	\$	6,022	\$	7,200	\$	8,515	\$	6,597	\$	6,422	\$	7,767	\$	6,924	\$	6,680
Share-based Compensation		93		124		149		210		180		243		237		269
Depreciation		/5		124		147		210		100		243		237		207
One-time expenses		-		-		-		-		I		Ĩ		-		I
Settlements, penalties & interest				11		4		30		6		18		5		(5
Acquisition and transaction costs		-				4		50		0		10		37		68
Other non-recurring expenses		-		-		- 180		-		-				57		00
Non-GAAP Sales and Marketing Expense	\$	5,929	\$	7,065	\$	8,182	\$	6,357	\$	6,235	\$	7,494	\$	6,645	\$	6,347
GAAP to Non-GAAP General and Administrative E		~ ~~~	*	~ ~ ~ /	*	40.00/	*	~ ~ ~ ~ ~	*	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	*	40.070	*		*	40.070
General and Administrative Expense	\$	9,720	\$	9,956	\$	10,336	\$	9,294	\$	9,747	\$	10,063	\$	10,118	\$	10,378
Share-based Compensation		641		1,142		1,298		936		980		1,535		1,122		1,187
Depreciation		168		210		234		200		225		251		256		264
One-time expenses																
Settlements, penalties & interest		34		102		432		101		284		98		304		377
Acquisition and transaction costs		-		-		-		-		51		57		245		371
Other non-recurring expenses		-		-		453		-		53		86		-		253
Non-GAAP General and Administrative Expense	\$	8,877	\$	8,502	\$	7,919	\$	8,057	\$	8,154	\$	8,036	\$	8,191	\$	7,926
GAAP to Non-GAAP Research and Development E Research and Development Expense	хр. \$	1,627	\$	1,979	\$	1,325	\$	1,803	\$	1,739	\$	1,769	\$	1,962	\$	1,973
	Ð	1,027	4	1,779	7	1,323	4	1,003	7	1,/37	₽	1,707	4	1,702	Ą	1,7/3
Share-based Compensation		70		40		89		76		69		85		86		90
One-time expenses																
Settlements, penalties & interest		25		-		-		-		-		31		27		-
Acquisition and transaction costs		-		-		-		-		-		147		369		195
Non-GAAP Research and Development Expense	\$	1,532	\$	1,939	\$	1,236		1,727				1,506		1,480	\$	1,688

(\$ in thousands)

## Non-GAAP Reconciliation (Unaudited, 2 of 2)



THREE MONTHS ENDED		Dec. 31, 2022		Mar. 31, 2023		Jun. 30, 2023		Sep. 30, 2023		Dec. 31, 2023		Mar. 31, 2024		Jun. 30, 2024		Sep. 30, 2024	
Revenue	\$	29,292	\$	33,064	\$	30,420	\$	29,334	\$	26,264	\$	31,652	\$	28,044	\$	29,304	
GAAP Net income (loss) to Adjusted EBITDA																	
GAAP Net income (loss)	\$	(1,056)	\$	339	\$	(3,765)	\$	(2,206)	\$	(3,582)	\$	(308)	\$	(4,360)	\$	(3,901)	
Interest Expense & Other, Net		1,429		1,944		1,593		782		(24)		(156)		(53)		109	
Taxes		(94)		(237)		627		(123)		(158)		33		231		170	
Depreciation		1,039		1,219		1,542		1,185		1,148		1,361		1,402		1,497	
Amortization - intangibles		3,648		3,570		3,343		3,384		3,743		3,499		4,096		4,345	
EBITDA	\$	4,966	\$	6,835	\$	3,340	\$	3,022	\$	1,127	\$	4,429	\$	1,316	\$	2,220	
EBITDA Margin		17.0%		20.7%		11.0%		10.3%		4.3%		14.0%		4.7%		7.6%	
Share-based Compensation		838		1,337		1,582		1,251		1,260		1,902		1,488		1,591	
One Time Expenses																Į	
Settlements, penalties and interest		62		117		436		140		283		147		339		375	
Acquisition and transaction costs		-		-		-		-		51		254		914		1,001	
Other non-recurring expenses		-		-		633		-		53		86		-		253	
Other income, net		139		(83)		93		1,800		1		(10)		-		_	
Adjusted EBITDA	\$	6,005	\$	8,206	\$	6,084	\$	6,213	\$	2,775	\$	6,808	\$	4,057	\$	5,440	
Adjusted EBITDA Margin (\$ in thousands)		20.5%		24.8%		20.0%		21.2%		10.6%		21.5%		14.5%		18.6%	