

During uncertain times, there's nothing more essential than a paycheck. As an essential business, Asure is here to help small businesses survive this Coronavirus pandemic and thrive when it's all over. We'll get through this together.

**Investor Overview** August 2020

Nasdaq: ASUR #HCM4Growth

### **Safe Harbor Statement**

(Under the Private Securities Litigation Reform Act of 1995)

This presentation contains forward-looking statements about our financial results, which may include expected GAAP and non-GAAP financial and other operating and non-operating results, including revenue, net income, diluted earnings per share, operating cash flow growth, operating margin improvement, deferred revenue growth, expected revenue run rate, expected tax rates, stock-based compensation expenses, amortization of purchased intangibles, amortization of debt discount and shares outstanding. The achievement or success of the matters covered by such forward-looking statements involves risks, uncertainties and assumptions. If any such risks or uncertainties materialize or if any of the assumptions prove incorrect, the company's results could differ materially from the results expressed or implied by the forw ard-looking statements we make. The risks and uncertainties referred to above include -- but are not limited to -- risks associated with possible fluctuations in the company's financial and operating results; the company's rate of grow th and anticipated revenue run rate, including impact of the current environment, the spread of major epidemics (including Coronavirus) and other related uncertainties such as government-imposed travel restrictions, interruptions to supply chains and extended shut down of businesses, the company's ability to convert deferred revenue and unbilled deferred revenue into revenue and cash flow, and ability to maintain continued growth of deferred revenue and unbilled deferred revenue; foreign currency exchange rates; errors, interruptions or delays in the company's services or the company's Web hosting; breaches of the company's security measures; changes in the forgiveness provisions for loans under the Paycheck Protection Program; domestic and international regulatory developments, including the adoption of new privacy laws; the financial and other impact of any previous and future acquisitions; the nature of the company's business model, including risks related to government contracts; the company's ability to continue to release, gain customer acceptance of and provide support for new and improved versions of the company's services; successful customer deployment and utilization of the company's existing and future services; changes in the company's sales cycle; competition; various financial aspects of the company's subscription model; unexpected increases in attrition or decreases in new business; the company's ability to realize benefits from strategic partnerships and strategic investments; the emerging markets in which the company operates; unique aspects of entering or expanding in international markets, including the compliance with United States export control laws, the company's ability to hire, retain and motivate employees and manage the company's grow th; changes in the company's customer base; technological developments; litigation and any related claims, negotiations and settlements, including with respect to intellectual property matters or industry-specific regulations; unanticipated changes in the company's effective tax rate; factors affecting the company's outstanding convertible notes, term loan, and revolving credit facility; fluctuations in the number of company shares outstanding and the price of such shares; collection of receivables; interest rates; factors affecting the company's deferred tax assets and ability to value and utilize them; the potential negative impact of indirect tax exposure; the risks and expenses associated with the company's real estate and office facilities space; and general developments in the economy, financial markets, credit markets and the impact of current and future accounting pronouncements and other financial reporting standards. Further information on these and other factors that could affect the company's financial results is included in the reports on Forms 10-K, 10-Q and 8-K and in other filings we make with the Securities and Exchange Commission from time to time. These documents are available on the SEC Filings section of the Investor Information section of the company's website at investor as uresoftware.com. As ure Software assumes no obligation and does not intend to update these forward-looking statements, except as required by law.

### CEO's Highlights on the 2<sup>nd</sup> Quarter of 2020

- Second-quarter results exceeded Wall Street expectations.
- HCM bookings up 21% year-over-year.
- Product innovation and go-to-market investments.
- Effective expense reductions.
- Decline in same-store sales due to COVID-19/US unemployment.
- Experienced gradual improvements in key metrics through quarter.
- Strengthened Board and Leadership team.
- Completed Workspace transition services.
- Pure-play SaaS HCM provider small-business and Tier-2/3 market focus, reseller network, client service and product innovation remain differentiators.



# 5-year growth strategy Progress Update



### Rebrand | Reinvented as 'HCM for growth'



### Payroll and HR for growing companies

HCM software and services that work as hard as you do



New brand = HCM as a platform for growth. Simple, bold, messaging to executives with an owner's mindset

#### **Mission**

Provide Human Capital Management software and services that help companies grow, while nurturing a culture of **growth** around us.

- Help customers grow by getting the most from human capital
- Help our employees grow personally and professionally
- **Grow relationships** in our communities that inspire goodness
- Do all of these things in a way that grows shareholder value

#### Vision

Be the most trusted Human Capital Management resource to entrepreneurs everywhere

#### **Values**

- Embrace Change
- Lead with Integrity
- Own the Outcome
- Deliver Awesome
- Be a Good Human



# Asure 2024 at a glance



Founded 1985







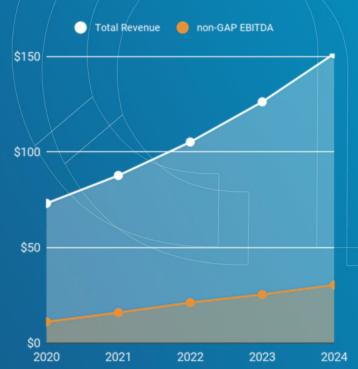
Due to COVID-19 uncertainty, withdrew 2020 guidance but 5-year growth plan remains unchanged:

- Double revenue over 5 years to ~\$150M
- Leverage operating scale to triple Non-GAAP EBITDA over same period to ~\$30M+



2020 Employees

~400 growing to ~680 (~\$220k/ee)



**A**Sure

### One HCM Suite | For both Direct & Indirect



HCM software equips clients to develop their 'human capital' — HR Services (HRaaS) reduce risk and overhead of doing it in-house

- AsureTime&Attendance
- Asure HR
- **Asure** HRServices



HCM Partner suite enables payroll providers, CPAs, banks, and brokers to grow revenue with white-labeled HCM services

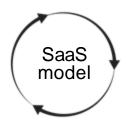
- Asure Payroll & Tax Partner
- AsureTime&Attendance Partner
- **Asure HR**Partner
- Asure HRServices Partner

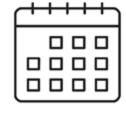


### **Investment Highlights**

### Big market + Repetitive + Sticky Revenue







**\$42B TAM** 7.6% CAGR

**60k Clients + 90%** Repetitive Revenue

Sticky products Customers 8-10+ yrs

2020 Enterprise Value to Revenue Valuations as of 8-5-2020, Data Source: Capital IQ,



2.0X Revenue



12.9X Revenue



20.9X Revenue



4.1X Revenue



6.8X Revenue



## Targeted Approach to a Big Market

**US TAM HCM** \$90B

> 7.6% CAGR \$23B in 20251



Go Where the Competition Isn't

Tier 2 & Tier 3 Cities: Tampa, Nashville, Omaha, Rochester, Eugene, Santa Ana



~94% SMBs outside 10-largest markets



# Organic Growth + Accretive Acquisitions = Long-term self-funded growth

Along with the COVID-19 impact, 2020 will be transition year with expected investment in HCM sales and harmonizing Workspace Management overhead. EBITDA improves over time as accretive acquisitions tuck into existing scalable infrastructure.

	Pre COVID-19 Transition year 2020*	COVID-19 Impact	Multi-year growth plan
2019 Baseline Revenue	\$73.1M	Reset to COVID	
Organic Growth	0-1%	Negative	8 - 12% annual organic growth
Acquisitions Growth	0-10%	Opportunistic	8 - 12% annual growth from acquisitions
Total Revenue	\$72-74M	Decline	Revenue approx. doubles over 5 years
EBITDA	\$11-12M	Decline	20%+ margins grow w/tuck-in acquisitions

<sup>\*</sup> Note that this prior guidance was withdrawn due to the COVID-19 pandemic. These numbers should no longer be relied upon and are not reflective of our current expectations for 2020.



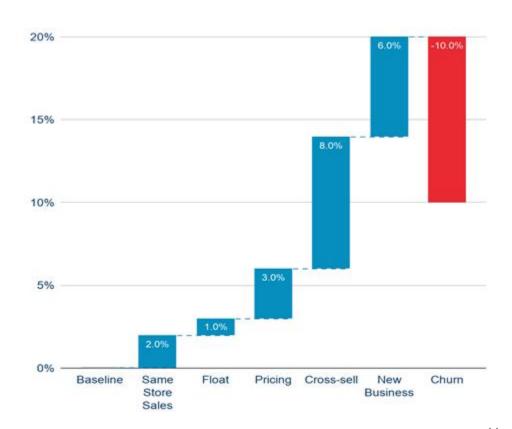
<sup>\*</sup> Our credit facility currently requires lender consent to acquisitions and we do not anticipate an issue with obtaining such consent for acquisitions we deem opportunistic.

### Organic Growth Model... COVID-19 Delayed, Not Changed

Long-term growth model with multiple ways to achieve 8-12% organic growth

	Growth %
Same Store Sales	1% -3%
Float	1% - 2%
Pricing	2% - 4%
Cross-sell	6% - 10%
New Business	5%+
Churn (current 90%+ retention)	(8% - 12%)
NET Organic growth	<sup>1</sup> Average 10%

<sup>1</sup> This is our growth model and not 2020 Guidance. Our growth model is being provided for informational purposes only.





### **Integrated Go-to-Market Growth Strategy**

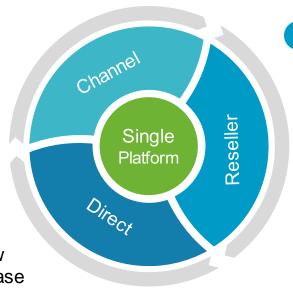
Multi-faceted sales model pursues Tier 2-3 markets with direct sales and reseller partners — While all sales fund the development of a single HCM platform

2 Referral Channels

Sales reps cultivate relationships with trusted advisor ecosystem

1 Direct Sales

Direct sales reps selling new logos and cross-selling to base



3 Resellers

Convert referral partners & existing payroll providers

4 Closed-loop Reseller roll-up

Acquire resellers & grow direct business

### **Growth Strategy | Direct Sales & Channel**



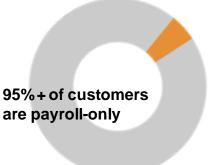
#### Grow direct sales force

Nearly doubling sales team of highly productive HCM reps in 2020



#### **Cross-sell HCM suite**

\$100M+ opportunity adding HCM software to existing customers



#### Unique channel value

Non-competitive alternative to big box Payroll/PEO that still has national scale





### **Growth Strategy** | Resellers

By recruiting Referral Partners to become HCM resellers, we monetize the relationship and create future roll-up prospects.



#### Why resellers love Asure

- Leading Payroll and Tax engine for service providers
- The Payroll company for
   Payroll companies we "get it"
- "Partner for life" approach

#### Why Asure loves resellers

- Access to new markets
- Long-term repetitive revenue with zero CAC
- Acquisition opportunities:
  - Cash out founders
  - No migration for clients
  - High margin revenue adds

#### **Roll-up opportunity**

	Total	0-3 Years	3-5 years	5+ years
# Resellers	200	30	100	70
Asure's annualized license revenue	\$16M	\$2M	\$8M	\$6M
Reseller's Payroll-only revenue	\$200M	\$30M	\$100M	\$70M
Reseller's TOTAL revenue	\$250M	\$40M	\$120M	\$90M

<sup>\*</sup>Asure internal estimates



### **2020 Transition Year | Key Initiatives**

#### **COVID-Response**

















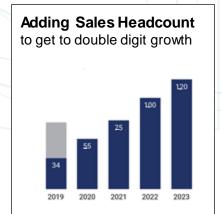


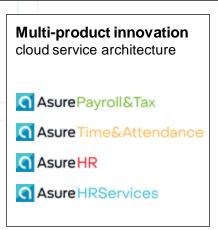
















### **Proven Executive Management Team**







### **Board of Directors**

Asure's board has decades of industry experience optimizing and building fast growing HCM companies. Their tremendous depth in M&A, Finance, Technology, HR, and Sales & Marketing has helped them drive organic and inorganic growth while creating shareholder value in the HCM space.



Pat Goepel Chairman and CEO



Daniel M. Gill Lead Independent Director



Grace Lee Independent Director



Bradford Oberwager Independent Director



Charles W. Lathrop Independent Director



W. Carl Drew Independent Director



Bjorn Reynolds Independent Director



Ben Allen Independent Director







### High Recurring Revenue Mix, Poised for Growth



■ Professional Services, Hardware and Other



Revenue (\$'s in millions)



### **Selected Financial Data**

in \$Millions	2Q19	2Q20
Revenue	\$17.3	\$14.1
Non-GAAP EBITDA*	3.6	1.4
Cash and Equivalents	14.7	29.3
Notes Payable	119.4	33.6
Client Funds Assets	104.6	112.6
Total Assets	357.0	302.6
Client Funds Liabilities	105.3	112.9
Total Liabilities	260.1	168.5
Total Equity	96.9	134.1

Ticker <b>ASUR</b>	Price as of 8-5-2020 <b>\$7.17</b>
52 week high <b>\$9.42</b>	52 week low <b>\$4.30</b>
Outstanding Shares (as of 8-5-2	2020) <b>~15.8M</b>
Enterprise Value (as of 8-5-202	0) ~ <b>\$120M</b>
Average Daily Volume 90 day	~140k
Management Owner	rship (as of 8-5-2020)
CEO Other Management & Board	~5% ~8%



 $<sup>\</sup>hbox{``See GAAP' to non-GAAP' reconciliation on A sure's investor relations website'}$ 

<sup>\*\*</sup>Market Cap of \$112.9M (8/5/20, source: Google Finance) plus Net Debt of \$4.3M



Appendix Valuation Comparisons

### **Comparable Public Companies Operational Detail**

	LTM Margins		Revenue				EBITDA		EPS			
Company	Gross	EBITDA	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021	
High Growth Payroll												
Paylocity Holding Corporation	68.0%	16.5%	\$ 551.1	\$ 581.4	\$ 678.3	\$ 91.0	\$ 145.7	\$ 180.4	\$ 1.25	\$ 1.48	\$ 1.82	
Paycom Software, Inc.	88.4	32.2	792.4	828.0	999.3	255.5	311.4	395.4	3.02	3.33	4.24	
Workday, Inc.	70.9	(4.1)	3,820.5	4,193.9	4,887.6	(157.7)	959.2	1,125.1	(2.28)	2.25	2.74	
Mean	75.8%	14.9%	\$ 1,721.3	\$ 1,867.8	\$ 2,188.4	\$ 62.9	\$ 472.1	\$ 567.0	\$ 0.66	\$ 2.35	\$ 2.93	
Median	70.9	16.5	792.4	828.0	999.3	91.0	311.4	395.4	1.25	2.25	2.74	
Low-Mid Growth Payroll SAP SE	70.4%	26.5%	\$ 31,617.2	\$ 33,673.1	\$ 36,256.9	\$ 8,389.6	\$ 11,850.2	\$ 13,253.9	\$ 4.30	\$ 6.04	\$ 6.92	
Intuit Inc.	80.8	25.4	6,857.0	7,533.1	8,332.8	1,745.0	2,720.8	3,095.5	5.07	7.14	8.28	
Automatic Data Processing, Inc.	44.6	25.4	14,589.8	14,178.4	14,656.3	3,701.3	3,347.9	3,558.2	5.70	5.21	5.56	
Paychex, Inc.	68.3	41.3	4,040.5	3,876.6	4,013.6	1,670.2	1,547.6	1,624.2	3.04	2.76	2.91	
								810	0.50	ALA		
Ceridian HCM Holding Inc.	48.0	11.6	839.4	NA	NA	97.5	NA	NA	0.50	NA	N	
	48.0 62.4%	26.1%		NA \$ 14,815.3	NA \$ 15,814.9	97.5 \$ 3,120.7	\$ 4,866.6	\$ 5,382.9	\$ 3.72	\$ 5.29	\$ 5.92	
Ceridian HCM Holding Inc.												

Asure

### **Comparable Public Companies Valuation Detail**

(\$ in millions, excluding per share data)

	Closing Price	% of		Market Cap	Total Debt	Cash		Enterprise Value	Enterprise Value Multiples					
Company		52 Week							Revenue			EBITDA		
	8/5/2020	High	% Float				Net Cash		LTM	CY 2020	CY 2021	LTM	CY 2020	CY 2021
High Growth Payroll														
Paylocity Holding Corporation	\$ 138.22	88.6%	69.3%	\$ 7,612.6	\$ 82.9	\$ 180.6	\$ 97.8	\$ 7,514.9	13.6x	12.9x	11.1x	82.6x	51.6x	41.7x
Paycom Software, Inc.	302.05	88.3	85.0	17,394.5	54.4	113.5	59.1	17,335.3	21.9	20.9	17.3	67.8x	55.7x	43.8
Workday, Inc.	183.99	91.1	73.5	45,270.0	2,099.9	2,599.0	499.1	44,770.9	11.7	10.7	9.2	NM	46.7	39.8
Mean		89.3%	75.9%	\$ 23,425.7	\$ 745.7	\$ 964.4	\$ 218.7	\$ 23,207.0	15.7x	14.8x	12.5x	75.2x	51.3x	41.8x
Median		88.6	73.5	17,394.5	82.9	180.6	97.8	17,335.3	13.6	12.9	11.1	75.2	51.6	41.7
Low-Mid Growth Payroll														
SAP SE	\$ 161.87	95.0%	91.6%	\$ 192,754.2	\$ 19,217.9	\$ 8,579.8	\$(10,638.1)	\$ 203,392.3	6.4x	6.0x	5.6x	24.2x	17.2x	15.3x
Intuit Inc.	310.95	98.8	96.6	81,627.4	663.0	3,971.0	3,308.0	78,319.4	11.4	10.4	9.4	44.9	28.8	25.3
Automatic Data Processing, Inc.	134.77	73.9	99.8	57,937.6	2,464.0	1,908.5	(555.5)	58,493.1	4.0	4.1	4.0	15.8	17.5	16.4
Paychex, Inc.	72.72	80.3	89.2	26,167.6	936.0	932.4	(3.6)	26,171.2	6.5	6.8	6.5	15.7	16.9	16.1
Ceridian HCM Holding Inc.	84.27	96.9	81.8	13,088.0	1,011.6	526.9	(484.7)	13,572.7	16.2	NA	NA	NM	NA	NΑ
Mean		89.0%	91.8%	\$ 74,315.0	\$ 4,858.5	\$ 3,183.7	\$(1,674.8)	\$ 75,989.7	8.9x	6.8x	6.4x	25.1x	20.1x	18.3x
Median		95.0	91.6	57,937.6	1,011.6	1,908.5	(484.7)	58,493.1	6.5	6.4	6.1	20.0	17.3	16.3
Asure Software, Inc.	\$ 7.17	76.1%	81.3%	\$ 112.9	\$ 32.4	\$ 20.8	\$(11.6)	\$ 124.5	1.8x	2.0x	1.9x	15.9x	14.6x	11.8×

Source: Capital IQ

