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            SECURITIES AND EXCHANGE COMMISSION
                    Washington, DC 20549
                    FORM 10-Q
    QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
            OF THE SECURITIES EXCHANGE ACT OF 1934
        For the quarterly period ended April 30, 1999
            Commission file number 0-20008
                    VTEL Corporation
A Delaware Corporation IRS Employer ID No. 74-2415696
108 Wild Basin Road
Austin, Texas 78746
(512) 437-2700
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The registrant has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and has been subject to such filing requirements for the past 90 days.

At June 2, 1999 the registrant had outstanding $24,368,290$ shares of its Common Stock, $\$ 0.01$ par value.

VTEL CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEET
--------------------------------------
(Amounts in thousands, except share and per share amounts)
April 30, July 31,
19991998
(Unaudited)

## ASSETS

Current assets:
Cash and equivalents
Short-term investments
Accounts receivable, net of allowance for doubtful
\$ 7,812
\$ 15,191
Short-term investments Accounts receivable, net of allowance for doubtful accounts of $\$ 1,199$ and $\$ 9,447$ at April 30, 1999 and July 31, 1998 34,181 40,527
Inventories 16,519 12,951
Prepaid expenses and other current assets 2,554 2,533
Total current assets
Property and equipment, net
69,038
85,686

Intangible assets, net
16,191
11, 812
Other assets

LIABILITIES AND STOCKHOLDERS' EQUITY

## Current liabilities:

| Accounts payable | \$ | 15,766 | \$ | 22,600 |
| :---: | :---: | :---: | :---: | :---: |
| Accrued merger and other expenses |  | 1,243 |  | 1,741 |
| Accrued compensation and benefits |  | 4,739 |  | 5,258 |
| Other accrued liabilities |  | 6,215 |  | 2,791 |
| Deferred revenue |  | 11,785 |  | 11,793 |
| Total current liabilities |  | 39,748 |  | 44,183 |
| m liabililities: |  |  |  |  |
| Borrowings under revolving line of credit |  | 11,200 |  | - |
| Other long-term obligations |  | 5,418 |  | 3,848 |
| Total long-term liabilities |  | 16,618 |  | 3,848 |

[^0]243
259,713
$(123)$
$(190,323)$
$(631)$
68,879
--------
$\$ 125,245$
$========$
CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
(Amounts in thousands, except per share amounts)

|  | For the <br> Three Months Ended April 30, |  |  |  | For the <br> Nine Months Ended April 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  | 1999 |  | 1998 |  | 1999 |  |  | 1998 |
| Revenues: |  |  |  |  |  |  |  |  |
| Products | \$ | 22,658 | \$ | 32,887 | \$ | 71,736 | \$ | 99,290 |
| Services and other |  | 13,999 |  | 12,113 |  | 39,491 |  | 32,691 |
| Total revenues |  | 36,657 |  | 45,000 |  | 111,227 |  | 131,981 |
| Cost of sales: |  |  |  |  |  |  |  |  |
| Products |  | 9,882 |  | 15,969 |  | 35,315 |  | 49,176 |
| Services and other |  | 8,232 |  | 7,944 |  | 24,969 |  | 21,316 |
| Total cost of sales |  | 18,114 |  | 23,913 |  | 60,284 |  | 70,492 |
| Gross margin |  | 18,543 |  | 21,087 |  | 50,943 |  | 61,489 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Selling, general and administrative |  | 13,141 |  | 16,525 |  | 47,084 |  | 46,231 |
| Research and development |  | 4,427 |  | 4,786 |  | 14,301 |  | 14,755 |
| Amortization of intangible assets |  | 379 |  | 240 |  | 890 |  | 720 |
| Restructuring expense |  | 203 |  | -- |  | 3,118 |  | -- |
| Total operating expenses |  | 18,150 |  | 21,551 |  | 65,393 |  | 61,706 |
| Income (loss) from operations |  | 393 |  | (464) |  | $(14,450)$ |  | (217) |
| Other Income (expense): |  |  |  |  |  |  |  |  |
| Interest income |  | 165 |  | 247 |  | 701 |  | 716 |
| Interest expenses and other |  | (193) |  | 1,217 |  | (492) |  | 906 |


|  |  | (28) |  | 1,464 |  | 209 |  | 1,622 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) before provision for income taxes |  | 365 |  | 1,000 |  | $(14,241)$ |  | 1,405 |
| Provision for income taxes |  | -- |  | (20) |  | -- |  | (37) |
| Net income (loss) | \$ | 365 | \$ | 980 | \$ | $(14,241)$ | \$ | 1,368 |
| Basic and diluted income (loss) per share: | \$ | 0.02 | \$ | 0.04 | \$ | (0.61) | \$ | 0.06 |
| Weighted average shares outstanding: Basic |  | 23,734 |  | 23,130 |  | 23,264 |  | 23,013 |
| Diluted |  | 24,065 |  | 23,400 |  | 23,264 |  | 23,477 |

## The accompanying notes are an integral part of these condensed consolidated financial statements.

VTEL CORPORATION
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

> (Unaudited)
(Dollars in thousands)

|  | For the Nine Months Ended April 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  |  | 1998 |
| Cash flows from operating activities |  |  |  |  |
| Net income (loss) | \$ | $(14,241)$ | \$ | 1,368 |
| Adjustments to reconcile net income (loss) to net cash (used in) provided by operations: |  |  |  |  |
| Depreciation and amortization |  | 7,932 |  | 6,601 |
| Provision for doubtful accounts |  | 233 |  | 44 |
| Amortization of unearned compensation |  | 242 |  | 49 |
| Foreign currency translation loss |  | 68 |  | 87 |
| Decrease in accounts receivable |  | 6,520 |  | 3,039 |
| (Increase) decrease in inventories |  | $(2,260)$ |  | 6,568 |
| (Increase) decrease in prepaid expenses and other current assets |  | (13) |  | 461 |
| Decrease in accounts payable |  | $(8,259)$ |  | $(7,539)$ |
| Increase (decrease) in accrued expenses |  | (916) |  | $(5,779)$ |
| Increase in deferred revenues |  | 240 |  | 1,544 |
| Net cash (used in) provided by operating activities |  | $(10,454)$ |  | 6,443 |
| Cash flows from investing activities: |  |  |  |  |
| Net short-term investments activity |  | 6,512 |  | 6,012 |
| Net purchase of property and equipment |  | $(7,060)$ |  | $(9,617)$ |
| Increase in capitalized software |  | $(4,677)$ |  | -- |
| Acquisition |  | (230) |  | -- |
| Increase in other assets |  | (465) |  | (191) |
| Net cash used in investing activities |  | $(5,920)$ |  | $(3,796)$ |
| Cash flows from financing activities: |  |  |  |  |
| Borrowings under line of credit |  | 11,200 |  |  |
| Payments on notes payable |  | (602) |  |  |
| Net proceeds from issuance of stock |  | 220 |  | 1,165 |
| Purchase of treasury stock |  | $(2,265)$ |  | -- |
| Sale of treasury stock |  | 688 |  | -- |
| Net cash provided by financing activities |  | 9,241 |  | 1,165 |
| Effect of translation exchange rates on cash |  | (246) |  | (122) |
| Net (decrease) increase in cash and equivalents |  | $(7,379)$ |  | 3,690 |
| Cash and equivalents at beginning of period |  | 15,191 |  | 4,757 |
| Cash and equivalents at end of period | \$ | 7,812 | \$ | 8,447 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

VTEL Corporation
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
VTEL Corporation ("VTEL" or the "Company") designs, manufactures, markets, services and supports multimedia digital visual communications systems. The Company's systems integrate traditional video and audio conferencing with additional functions, including the sharing of PC-based software applications and the transmission of high-resolution images and facsimiles. Through the use of the Company's multimedia digital visual communications systems, users are able to replicate more closely the impact and effectiveness of face-to-face meetings, education and training classes and certain medical consultations.

The Company's systems are based on industry-standard, PC-compatible open hardware and software architecture. By leveraging this open architecture design, the Company is able to integrate PC-compatible hardware and software applications into the videoconference, allowing customers to custom configure their systems to meet their unique needs. The PC-based architecture also provides a natural pathway to connect the Company's digital visual communications systems onto local area networks (LANs) and wide area networks (WANs) thereby leveraging the rapidly expanding network infrastructures being deployed in organizations throughout the world. Also complementing this open architecture is the Company's compliance with emerging data and telecommunications industry standards which permits customers to incorporate new functions through software upgrades, thereby lowering the cost of ownership by extending the useful life of the investment.

The Company primarily distributes its systems to domestic and international markets through third party resellers. The Company's headquarters and primary production facilities are located in Austin, Texas.

Note 1 - General and Basis of Financial Statements

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission and accordingly, do not include all information and footnotes required under generally accepted accounting principles for complete financial statements. In the opinion of management, these interim financial statements contain all adjustments, consisting of normal, recurring adjustments, necessary for a fair presentation of the financial position of the Company as of April 30, 1999 and July 31, 1998, the results of the Company's operations for the three and nine month periods ended April 30, 1999 and 1998 and cash flows for the nine month periods ended April 30, 1999 and 1998. The results for interim periods are not necessarily indicative of results for a full fiscal year.

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Note 2-Acquisition
On March 9, 1999, the Company completed the acquisition of substantially all of the assets of Vosaic LLP, an Internet video software and technology company, for $\$ 3.2$ million in cash, stock and warrants. The transaction has been
accounted for as a purchase of assets. The acquisition involved the issuance of $1,149,000$ shares (equivalent to approximately $5 \%$ of the outstanding shares of the Company's stock as of March 9, 1999). The common shares have been registered with the Securities Exchange Commission as of May 14, 1999. Of these shares, 200,000 are to be held in escrow and additionally, 225,000 warrants remain unearned pending the completion of certain obligations by Vosaic. VTEL acquired the core team, originally associated with the University of Illinois, who has developed scalable video delivery technologies to stream and store video information securely with high quality of service. On June 8, 1999, the Company announced the availability of, TurboCast (TM), a video streaming product that utilizes the core technology acquired from Vosaic. As part of the purchase price allocation associated with Vosaic, the Company recorded a charge to research and development expense of $\$ 474,000$ during the third fiscal quarter of 1999.

Note 3 - Restructuring Charge
The Company's business model is characterized by a very high degree of operating leverage. The Company's expense levels are based, in part, on its expectations as to future revenue levels, which are difficult to predict partly due to the Company's strategy of distributing its products through resellers. Because expense levels are based on the Company's expectations as to future revenues, the Company's expense base is relatively fixed in the short term. Revenues in the first quarter of 1999 fell significantly below management's estimates and resulted in significant losses. Subsequently, management estimates were revised and appropriate actions were taken as discussed in the following paragraphs.

In November 1998, management adopted a restructuring plan that is intended to match the size and complexity of the organization with the planned path of the Company. The plan included the involuntary reduction of 100 employees (approximately 14\%) in November 1998. In April 1999, the Company terminated an additional 38 employees. Terminations were generally made in all departments, including manufacturing, sales, development, management and accounting, and were effective immediately for most employees upon announcement. The Company also made the decision to reduce operating costs by exiting other activities and reducing related overhead costs. These activities included the closure of certain field sales offices and its Sunnyvale, California spare parts depot.

As a result of the restructuring, the company recorded a charge of $\$ 2.9$ million during the quarter ended January 31, 1999 and an additional charge of $\$ 0.2$ million in the quarter ended April 30, 1999. As of June 14, 1999, substantially all of the termination and severance benefits had been paid. The

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transition of the spare parts depot in Sunnyvale was completed during the quarter ended April 30, 1999. Substantially all of the Company's unoccupied space at its facilities at 110 Wild Basin in Austin was subleased during the three months ended April 30, 1999. The Company has not sublet its unoccupied space in Sunnyvale. The Company expects to incur the balance of the accrued facility closure costs (primarily non-cancelable lease obligations) on its Sunnyvale facility by October 31, 1999.

The following schedule summarizes the components and activities of the restructuring plan for the nine months ended April 30, 1999:

|  | Restructuring Charge | Expenditures Incurred | Balance Accrued at April 30, 1999 |
| :---: | :---: | :---: | :---: |
| Termination and severance benefits | \$ 2,349 | \$ 2,209 | \$ 140 |
| Facility closure and other (primarily non-cancelable |  |  |  |
| lease obligations) | 769 | 429 | 340 |
|  | \$ 3,118 | \$ 2,638 | \$ 480 |


|  | $\begin{gathered} \text { April } 30, \\ 1999 \end{gathered}$ | $\begin{gathered} \text { July } 31, \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
| Raw materials | \$ 7,359 | \$ 5,938 |
| Work in process | 1,866 | 517 |
| Finished goods | 6,904 | 5,833 |
| Finished goods held for evaluation |  |  |
| and rental and loan agreements | 390 | 663 |
|  | \$16,519 | \$12,951 |

Finished goods held for evaluation consist of completed digital visual communications systems used for demonstration and evaluation purposes, which are generally sold during the next 12 months.

Note 5 - Net Income (Loss) Per Share
Basic earnings per share (EPS) is computed by dividing net income (loss) by the weighted average number of common shares outstanding for the period. Diluted EPS is computed by dividing net income (loss) by the weighted average number of common shares and common share equivalents (if dilutive) outstanding for the period.

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The calculation of the number of weighted average shares outstanding for basic and dilutive earnings (loss) per share for each of the periods presented is as follows (amounts in thousands):

|  | For the Three Months Ended April 30, |  | For the Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 1998 | 1999 | 1998 |
| Weighted average shares Outstanding - basic <br> - basic | 23,734 | 23,130 | 23,264 | 23,013 |
| Effect of dilutive securities: |  |  |  |  |
| Stock options | 299 | 270 | - | 464 |
| Stock warrants | 32 | - | - | - |
| Dilutive potential common shares | 331 | 270 | - | 464 |
| Weighted average shares |  |  |  |  |
| Outstanding - diluted | 24,065 | 23,400 | 23,264 | 23,477 |
| Antidilutive securities | 3,721 | 2,141 | 4,657 | 1,866 |

Note 6 - Comprehensive Income
During the first fiscal quarter of 1999, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 130, "Reporting Comprehensive Income." SFAS No. 130 establishes standards for reporting comprehensive income and its components. The Company's comprehensive income (loss) is comprised of
net income (loss), foreign currency translation and unearned compensation. Comprehensive income (loss) for the three and nine months ended April 30, 1999 was $\$ .03$ million and ( $\$ 14.8$ million), respectively, and comprehensive income for the three and nine months ended April 30, 1998 was $\$ 0.9$ million and $\$ 1.4$ million, respectively, including the impact of other comprehensive gain or loss.

Note 7 - Line of Credit

On May 9, 1999 the Company renegotiated its line of credit facility whereby a new lender replaced one of the previous lenders in the banking syndicate. Under the amended and restated loan and security agreement, the Company has a $\$ 20$ million line of credit facility in place with a banking syndicate. Amounts available under the line of credit are subject to limitations based on the collateral as specified in the agreement. At April 30, 1999, the Company had borrowed $\$ 11.2$ million under its line of credit and an additional amount of approximately $\$ 5.4$ million was available to be drawn under the line of credit.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

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The following review of the Company's financial position as of April 30, 1999 and 1998 and for the three months and nine months ended April 30, 1999 and 1998 should be read in conjunction with the Company's 1998 Annual Report on Form 10-K filed with the Securities and Exchange Commission on October 22, 1998.

Results of Operations
The following table sets forth for the fiscal periods indicated the percentage of revenues represented by certain items in the Company's Condensed Consolidated Statement of Operations:

Revenues
Gross margin

| For the Three <br> Months Ended <br> April 30, | For the Nine <br> Months Ended <br> April 30, |  |  |
| :---: | :---: | :---: | :---: |
| 1999 | 1998 | 1999 | 1998 |
| $100 \%$ | $100 \%$ | $100 \%$ | $100 \%$ |
| 51 | 47 | 46 | 47 |
| 36 | 37 | 42 | 35 |
| 12 | 11 | 13 | 11 |
| 1 | - | 3 | - |
| 50 | 48 | 59 | 47 |
| 1 | $(1)$ | $(13)$ | $(.1)$ |
| $1 \%$ | $2 \%$ | $(13) \%$ | $1 \%$ |

Three and Nine Months Ended April 30, 1999 and 1998
Revenues. Revenues for the quarter ended April 30, 1999 decreased to $\$ 36.7$ million from $\$ 45.0$ million in the quarter ended April 30, 1998, a decrease of $\$ 8.3$ million or $19 \%$. Revenues for the nine months ended April 30, 1999 decreased to $\$ 111.2$ million from $\$ 132.0$ million for the nine months ended April 30, 1998, a decrease of $\$ 20.8$ million or $16 \%$. The primary reason for the decrease in revenues for the three and nine month periods ended April 30, 1999 was the result of a decrease in unit sales of the Company's large group digital visual communications systems, and to a lessor extent lower average selling prices due to the shift in the product mix to products with lower average selling prices. The decline in revenues also appears to be attributed to delays or shifts in purchasing decisions of customers resulting from new product announcements by the Company and its competitors, shifts of capital spending by customers and customers increasingly delaying purchases of large group systems while they evaluate the impact of converting from videoconferencing systems
which currently run on digital (ISDN) type phone lines to systems which run on Internet Protocol (IP) packet based networks.

International sales represented approximately $23 \%$, of product revenues for both the three months and nine months ended April 30, 1999 compared to $18 \%$ and $20 \%$ respectively, for the three months and nine months ended April 30, 1998. The relative increase in international sales during the three and nine months
ended April 30, 1999 reflects additional sales from the Company's subsidiaries in Germany and France. These subsidiaries were acquired in the fourth quarter of fiscal 1998 and the first quarter of fiscal 1999, respectively. The Company includes in its calculations of international sales, sales to foreign end-users, some of which are originated from the Company's domestic operations. The percentages of international sales to total revenue; therefore, do not necessarily reflect the results of the Company's combined foreign subsidiaries.

The Company primarily sells its products through resellers. For the three months and nine months ended April 30 , 1999 reseller sales were $74 \%$ and $80 \%$ of product sales, respectively. For the three months and nine months ended April 30 , 1998 reseller sales were $73 \%$ and $79 \%$ respectively. All other sales in each period presented were made directly by the Company.

While the Company continues to strive for revenue growth, there can be no assurance that revenue growth or profitability can be achieved. The Company's business model is characterized by a very high degree of operating leverage. The Company's expense levels are based, in part, on its expectations as to future revenue levels, which are difficult to predict partly due to the Company's strategy of primarily distributing its products through resellers. Because expense levels are based on the Company's expectations of future revenues, the Company's expense base is relatively fixed in the short term. If revenue levels are below expectations as was the case for the three and nine months ended April 30, 1999, operating results may be materially and adversely affected and net income is likely to be adversely affected. In addition, the Company's quarterly and annual results may fluctuate as a result of many factors, including price reductions, delays in the introduction of new products, delays in purchase decisions due to new product announcements by the Company or its competitors, cancellations or delays of orders, interruptions or delays in supplies of key components, changes in reseller base, customer base, business or product mix and seasonal patterns and other shifts of capital spending by customers. There can be no assurance that the Company will be able to increase or even maintain its current level of revenues on a quarterly or annual basis in the future. Due to all of the foregoing factors, it is possible that in one or more future quarters the Company's operating results will be below the expectations of public securities market analysts. In such event, the price of the Company's common stock would likely be materially adversely affected.

Gross margin. Gross margin as a percentage of total revenues was 51\%
and 46\%, respectively, for the three and nine months ended April 30, 1999, as compared to the gross margin as a percentage of revenues of $47 \%$ for both the three and nine months ended April 30, 1998. The gross margin percentage for the nine month period ended April 30, 1999 was the result of the shift by the Company's customers to the purchase of lower margin product segments. Additionally, product margins were affected unfavorably by excess capacity in the Company's Austin-based manufacturing facility. Margins were affected favorably during the three months ended April 30, 1999 due to the combination of acceptance revenues from sales made to China, favorable product mix shift to more fully featured systems and through sales of refurbished systems.

While many customers continue to delay the purchase of higher cost large group systems, some are shifting to the purchase of lower cost small group systems in order to maintain their digital visual communications networks with only a moderate continued investment during the perceived industry transition. The Company believes this transition will be driven by the shift to digital visual communications systems which function within an IP network environment.

As such, the Company anticipates that the gross margin percentage may decline as customers shift their purchases from higher margin large group systems to lower margin small group systems. The Company expects that overall price competitiveness in the industry will continue to become more intense as users of videoconferencing systems attempt to balance performance,
functionality and cost during this time of industry uncertainty. This could significantly reduce future product average selling prices and subsequently even further reduce the gross margins generated from these sales. The Company's gross margin is subject to significant fluctuations based on pricing, production costs and sales mix.

Selling, general and administrative. Selling, general and administrative expenses decreased by $\$ 3.4$ million, or $20 \%$ from $\$ 16.5$ million for the quarter ended April 30, 1998 to $\$ 13.1$ million for the quarter ended April 30, 1999. Selling, general and administrative expenses increased by $\$ 0.9$ million, or $2 \%$ from $\$ 46.2$ million for the nine months ended April 30 , 1998 to $\$ 47.1$ million for the nine months ended April 30, 1999. Selling, general and administrative expenses as a percentage of revenues were $37 \%$ and $36 \%$ for the three months ended April 30, 1998 and 1999, respectively, and were $35 \%$ and $42 \%$ for the nine months ended April 30, 1998 and 1999, respectively. The Company's expense levels are based, in part, on expectations as to revenue levels. Because expense levels are based on the Company's expectations of future revenues, the Company's expense base is relatively fixed in the short term. For this reason, the selling, general and administrative expenses were higher, as a percentage of revenues, for the comparable nine month period as the Company had an unexpected decrease in overall revenue during the first second quarters of fiscal 1999. For the comparable three month periods ended April 30, 1998 and 1999, selling, general and administrative expenses were lower, as a percentage of revenues as the Company was able to reduce its expenses in alignment with expected revenue levels.

The Company believes that the measures taken under its restructuring activities (see "Restructuring Activities" below) have been successful in reducing selling, general and administrative expenses to a level where the Company can be profitable at expected short term revenue projections. This belief is based on the selling, general and administrative expense level of the three months ended April 30, 1999. The Company expects selling, general and administrative expenses to remain level or decrease in the near term.

Research and development. Research and development expenses, net of software capitalization decreased by $\$ 0.4$ million, or $8 \%$ from $\$ 4.8$ million for the quarter ended April 30,1998 to $\$ 4.4$ million for the quarter ended April 30, 1999. Research and development expenses, net of software capitalization decreased by $\$ 0.5$ million, or $3 \%$, from $\$ 14.8$ million for the nine months ended April 30, 1998 to $\$ 14.3$ million for the nine months ended April 30, 1999. Research and development expenses as a percentage of revenues were $11 \%$ and $12 \%$ for the three months ended April 30, 1998 and 1999, respectively, and were 13\% and $11 \%$, respectively, for the nine months ended April 30, 1998 and 1999. Research and development expenses included a charge of $\$ 474,000$ during the three months ended April 30, 1999 for in-process research and development related to the acquired assets of Vosaic (see "Acquisition" below). The charge is based on the Company's estimate of purchase price associated with research and development that that was estimated to be in-process at the time of acquisition. Capitalized software development costs totaled $\$ 1.7$ million for the three months ended April 30, 1999 and $\$ 4.5$ million for the nine months ended April 30, 1999. No software capitalization was recorded during the three and nine months ended April 30, 1998. Software development costs are capitalized after a product is determined to be technologically feasible and is in the process of being developed for market. At the time of release, the capitalized software will be amortized over the estimated economic life of the related projects.

Overall research and development expenditures (including capitalized costs) increased during the quarter ended April 30, 1999 in comparison with the
quarter ended April 30, 1998, due to the development of an improved graphical user interface which is designed to be more intuitive and easy to use, and the activities related to the development of the Company's next generation digital visual communications platform which will be designed to function within an IP network environment. Although the percentage of revenues invested
by the Company in research and development may vary from period to period, the Company is committed to investing in its research and development programs.

Other income (expense), net. Other income, net decreased by $\$ 1.5$ million, or $102 \%$, from $\$ 1.5$ million for the quarter ended April 30, 1998 to a net expense of $\$ 28,000$ for the quarter ended April 30, 1999. Other income, net decreased by $\$ 1.4$ million, or $87 \%$, from $\$ 1.6$ million for the nine months ended April 30, 1998 to $\$ 209,000$ for the nine months ended April 30, 1999. The decrease in Other income, net during the three months ended April 30, 1999 compared with the three months ended April 30, 1998 is attributable to an increase in interest expense related to borrowings under the Company's revolving line of credit (see "Liquidity and Capital Resources" below). In addition, both the three month and nine month periods ended April 30, 1998 reflect income generated from a planned non-recurring real estate transaction which eliminated the corporate headquarters facility of CLI, one of the Company's wholly-owned subsidiaries.

Net income (loss). The Company generated net income of $\$ 365,000$, or $\$ 0.02$ per share, during the quarter ended April 30, 1999 compared to net income of $\$ 980,000$, or $\$ 0.04$ per share, during the quarter ended April 30, 1998. The Company generated a net loss of $\$ 14.2$ million, or $\$ 0.61$ per share, during the nine months ended April 30, 1999 compared to net income of $\$ 1.4$ million, or $\$ 0.06$ per share, during the nine months ended April 30, 1998. The decline in sales of the Company's large group digital visual communications systems without an immediate corresponding decline in the Company's operating expenses resulted in the significant loss during the nine months ended April 30, 1999. The Company adopted a restructuring plan during the quarter ended January 31, 1999 and recorded a restructuring charge of $\$ 2.9$ million (see "Restructuring Activities" below) and an additional net charge of $\$ 203,000$ during the quarter ended April 30, 1999 as it was determined that additional reductions in work force were necessary. The Company's restructuring activities were intended to reduce operating expenses to a level such that the Company can generate net income at lower revenue levels. If revenues should decline further however, or if the product mix shifts to more lower-margin products than anticipated, the Company could incur further substantial losses in the future which would have material adverse effect on the Company's financial position and results of operations.

## Restructuring Activities

The Company's business model is characterized by a very high degree of operating leverage. The Company's expense levels are based, in part, on its expectations as to future revenue levels, which are difficult to predict partly due to the Company's strategy of distributing its products through resellers. Because expense levels are based on the Company's expectations as to future revenues, the Company's expense base is relatively fixed in the short term. Revenues in the first quarter of 1999 fell significantly below management's estimates and resulted in significant losses. Subsequently, management estimates were revised and appropriate actions were taken as discussed in the following paragraphs.

In November 1998, management adopted a restructuring plan that is intended to match the size and complexity of the organization with the planned path of the Company. The plan included the involuntary reduction of 100 employees (approximately 14\%) in November 1998. In April 1999, the Company terminated an additional 38 employees. Terminations were generally made in all departments, including manufacturing, sales, development, management and accounting, and were effective immediately for most employees upon announcement. The Company also made the decision to reduce operating costs by exiting other
activities and reducing related overhead costs. These activities included the closure of certain field sales offices and its Sunnyvale, California spare parts depot.

As a result of the restructuring, the Company recorded a charge of $\$ 2.9$ million during the quarter ended January 31, 1999 and an additional charge of $\$ 0.2$ million in the quarter ended April 30, 1999.

As of June 14, 1999, substantially all of the termination and severance benefits had been paid. The transition of the spare parts depot in Sunnyvale was completed during the quarter ended April 30, 1999. Substantially all of the Company's unoccupied space at its facilities at 110 Wild Basin in Austin was subleased during the three months ended April 30, 1999. The Company has not sublet its unoccupied space in Sunnyvale. The Company expects to incur the balance of the accrued facility closure costs (primarily non-cancelable lease obligations) on its Sunnyvale facility by October 31, 1999.

The following schedule summarizes the components and activities of the restructuring plan for the nine months ended April 30, 1999:

|  | Restructuring Charge | Expenditures <br> Incurred | Balance Accrued at April 30, 1999 |
| :---: | :---: | :---: | :---: |
| Termination and severance benefits | \$ 2,349 | \$ 2,209 | \$ 140 |
| Facility closure and other (primarily non-cancelable |  |  |  |
| lease obligations) | 769 | 429 | 340 |
|  | \$ 3,118 | \$ 2,638 | \$ 480 |

The following schedule summarizes the components of the restructure accrual at January 31, 1999, the charge taken during the quarter, the amounts paid out during the three months ended April 30, 1999, the reversal of certain accruals and the remaining accrual recorded in accrued liabilities at April 30, 1999:

There can be no assurance that the restructuring activities will reduce operating expenses sufficiently to maintain profitable operations at current or lower revenue levels. There can be no assurance that the company will be able to maintain its current level of revenues or even a lower level of revenues due to declining average sales prices, delays or shifts in customer purchases or shifts in capital expenditures of the Company's customers. Due to all of the foregoing factors, there can be no assurances that the company can operate profitably on a quarterly or annual basis in the future. It is possible that in one or more future quarters the Company's operating results will be below the expectations of public securities market analysts. In such event, the price of the Company's common stock would likely be materially adversely affected.

Introduction of New Product Lines

The Company continually strives to introduce the latest technology in digital visual communications. During the three months ended April 30, 1999, the Company introduced a hardware solution using H. 323
compatibility for its ESA systems that enables the Company's customers to conduct video conferences using internet protocol (IP) over local area networks, wide area networks or the internet. The Company is currently working to complete a planned new product line featuring a graphical user interface that is more intuitive and easier to use. The new product line was planned for release during the third quarter of fiscal 1999. However, delays in the product development schedule have resulted in a planned release that is now scheduled during calendar year 1999. As with any anticipated new product transition, the Company's customers may delay their purchase decision of existing products in anticipation of the new product. In the event that the new product line is further delayed, the Company may experience additional quarterly results with reduced revenue levels.

Quarterly Revenue Cycle
Historically, a significant percentage of the Company's sales occur in the last few weeks of the quarter. By compressing most of its shipments into a short period of time at the end of each quarter, the Company will incur overtime costs, sharply increase its inventory levels in anticipation of this demand and deplete or exhaust its backlog of customer orders. The Company's sales cycle is difficult to predict and manage. It is possible that management's estimates of product demand will be inaccurate and as a result the Company could experience a rise in inventory levels and a decline in expected revenue levels in any given quarter.

Management's estimates of future product revenue are derived from its analysis of market conditions and reports from its sales force of customer leads and prospective interest. Backlog of customer product orders cannot be relied upon to forecast future revenue levels. Because of the short cycle time between customer order and shipment, it is also possible that unanticipated delays from the Company's vendors can disrupt shipments and adversely affect the results in a given quarter. This is especially an issue due to the Company's reliance on a limited number of highly specialized suppliers. The above factors represent uncertainties which can have a material adverse effect on the Company's financial position and results of operations if not managed properly.

Acquisition
On March 9, 1999, the Company completed the acquisition of substantially all of the assets of Vosaic LLP, an Internet video software and technology company, for $\$ 3.2$ million in cash, stock and warrants. The transaction has been accounted for as a purchase of assets. The acquisition involved the issuance of $1,149,000$ shares (equivalent to approximately $5 \%$ of the outstanding shares of the Company's stock as of March 9, 1999). The common shares have been registered with the Securities Exchange Commission as of May 14, 1999. Of these shares, 200,000 are to be held in escrow and additionally, 225,000 warrants remain unearned pending the completion of certain obligations by Vosaic. VTEL acquired the core team, originally associated with the University of Illinois, who pioneered the first multimedia Web Browser, and has refined scalable video delivery technologies to stream and store video information securely with high quality of service. On June 8, 1999, the Company announced the availability of, TurboCast (TM), a video streaming product that utilizes the core technology acquired from Vosaic. As part of the purchase price allocation associated with Vosaic, the Company recorded a charge to research and development expense of $\$ 474,000$ during the third fiscal quarter of 1999 .
year 1999. Therefore, some computer hardware and software will need to be modified prior to the Year 2000 in order to remain functional. Prior to April 1999, the Company believed that its products were Year 2000 compliant with minor exceptions due to the incorporation of third party software such as Microsoft Windows (TM) which is Year 2000 compliant with minor exceptions. In April 1999, Microsoft announced that an upgrade kit would be made available that will make Microsoft Windows (TM) Year 2000 compliant. The ability to make Windows (TM) compliant affects favorably VTEL customers who are using older video conferencing systems that run on Windows (TM) software. Thus, at this time, the Company believes that all its products being shipped are Year 2000 compliant. While the Company is not currently aware of any other Year 2000 compliance issues with its products, no assurances can be made that problems will not arise such as customer problems with other software programs, operating systems or hardware that disrupt their use of the Company's products. There can be no assurances that such disruption would not negatively impact costs and revenues in future years. The Enterprise Resource Planning System, the Company's management resource planning, transaction processing and financial accounting system, was acquired in 1998. The Company has been assured by the vendor of its Enterprise Resource Planning System that the system is Year 2000 compliant. The Company began assessing Year 2000 issues and Year 2000 testing of other management information systems during fiscal 1998.

The Company presently believes that with modifications to existing software and conversions to new software, the Year 2000 issue can be mitigated. It is not anticipated that there will be a significant increase in costs as much of the Year 2000 activities will be a continuation of the on-going process to improve all of the Company's systems. The Company has estimated the total costs of Year 2000 compliance and related contingency planning to be $\$ 200,000$. The Company has not accrued any amounts related to the expected costs as it intends to expense Year 2000 costs as they are incurred. The Company plans to complete the Year 2000 project during the fiscal period ending July 31, 1999. However, if such modifications and conversions are not made, or are not completed in a timely manner, the Year 2000 issue could have a material impact on the operations of the Company. Specific factors that might cause a material impact include, but are not limited to, availability and cost of personnel trained in this area, the ability to locate and correct all relevant computer codes, failure by third parties to timely convert their systems, and similar uncertainties. In addition, Year 2000 issues may impact our customer's ability to purchase products and therefore materially impact the Company's future revenue stream. To the extent these potential revenue reductions cannot be anticipated and/or the Company cannot reduce operating expenses correspondingly, then the Company may experience severe unfavorable financial impact to its net income. The Company will be developing contingency plans as its Year 2000 evaluation progresses and the results of its testing are known.

## Liquidity and Capital Resources

At April 30, 1999, the Company had working capital of $\$ 29.3$ million, including $\$ 15.8$ million in cash, cash equivalents and short-term investments. Cash used by operating activities was $\$ 10.4$ million for
the nine months ended April 30, 1999 and primarily resulted from the net operating loss incurred, increases in inventories and prepaid expenses and a decrease in accounts payable which were partially offset by a decrease in accounts receivable. Cash provided by operating activities was $\$ 6.4$ million for the nine months ended April 30,1998 and primarily resulted from decreases in inventories and accounts receivable and an increase in deferred revenues, offset by a decrease in accounts payable and accrued liabilities. The reduction in accounts payable and accrued liabilities during the nine months ended April 30, 1998 includes amounts for Merger and other expenses which were accrued at July 31, 1997.

Net cash used in investing activities during the nine months ended April 30,1999 was $\$ 5.9$ million and primarily resulted from an increase in net
property and equipment of $\$ 7.1$ million and an increase in capitalized software development costs of $\$ 4.7$ million partially offset by cash proceeds from the sale of short-term investments. Net cash used in investing activities during the nine months ended April 30, 1998 was $\$ 3.8$ million and primarily resulted from the increase in net property and equipment of $\$ 9.6$ million offset by cash generated from the reduction of short-term investments of $\$ 6.0$ million.

Cash flows provided by financing activities during the nine months ended April 30, 1999 were $\$ 9.2$ million and resulted from $\$ 11.2$ million being drawn on the Company's revolving line of credit. The Company repurchased approximately 525,000 shares of its own stock for $\$ 2.3$ million as part of its stock repurchase program during the nine months ended April 30, 1999. Cash flows provided by financing activities during the nine months ended April 30, 1998 were $\$ 1.2$ million and related to sales of stock under the Company's employee stock plans.

At April 30, 1999, the Company's principal source of liquidity was its cash, cash equivalents and short-term investments totaling $\$ 15.8$ million and amounts available under its revolving line of credit with a banking syndicate. The Company believes that existing cash and cash equivalent balances, short-term investments, cash generated from sales of products and services and its revolving line of credit will be sufficient to meet the Company's cash and capital requirements for at least the next 12 months.

On May 9, 1999 the Company renegotiated its line of credit facility whereby a new lender replaced one of the previous lenders in the banking syndicate. Under the amended and restated loan and security agreement, the Company has a $\$ 20$ million line of credit facility in place with a banking syndicate. At the Company's request, the $\$ 20$ million line was reduced from the $\$ 25$ million available under the previous agreement. Amounts available under the line of credit are subject to limitations based on the collateral as specified in the agreement. At April 30, 1999, the Company had borrowed $\$ 11.2$ million under its line of credit and an additional amount of approximately $\$ 5.4$ million additional funds were available to be drawn under the line of credit.

Legal Proceedings
Compression Laboratories, Incorporated ("CLI"), a wholly owned subsidiary of the Company, was previously engaged in several legal proceedings relating to matters arising prior to the Merger between VTEL and CLI effective May 23, 1997. The Company had recorded an estimate of the costs to defend and discharge the claims during fiscal 1997 and such contingent liabilities are reflected as accrued merger and other expenses at April 30, 1999. In the opinion of management, such reserves should be sufficient to discharge the liabilities, if any.

In June 1997, Keytech, S.A. ("Keytech") filed suit against CLI in the United States District Court in Tampa, Florida. Keytech was a distributor of satellite encoder and decoder products manufactured by a division of CLI which CLI sold in June 1996. Keytech asserted that the equipment sold was defective
and did not conform to contract specifications and express and implied warranties. Keytech asserted damages in excess of $\$ 20$ million based on its allegations of breach of contract, breach of warranties and fraud. CLI filed an answer denying liability and has asserted cross-claims against Keytech for amounts due and unpaid for equipment sold by CLI to Keytech. In May 1999, a settlement was reached between Keytech and CLI that resolved the pending claims on terms providing that neither party would receive any consideration for its claims in the lawsuit. The parties have filed a joint motion to dismiss the lawsuit with prejudice.

Philips Electronics North America Corporation ("Philips") filed a lawsuit against CLI on November 6, 1998, alleging damages owed by CLI to Philips
based on a series of agreements between Philips and CLI purported to have been entered into for the purpose of jointly developing, manufacturing and marketing consumer premises equipment. Philips alleged that CLI had breached its obligations to Philips under these purported agreements and had refused to pay Philips more than $\$ 4.4$ million in development costs and other amounts alleged to be owed by CLI under the parties agreements. CLI, in turn, alleged that Philips breached certain of its terms and was due money for certain activities expended on behalf of the joint venture. Based on the allegations, Philips asserted causes of action for breach of contract, breach of covenant of good faith and fair dealing and a claim of unfair trade practices under the California Unfair Competition Act. On May 25, 1999, the Company announced a compromise settlement agreement between Philips and CLI. The settlement agreement, valued at less than $\$ 900,000$, stipulates payment by CLI in the form of cash and a future payment under a note as well as warrants for VTEL common stock. In addition, the settlement mutually releases each party from all future claims, demands and causes of action. The parties have filed a joint motion to dismiss the lawsuit with prejudice.

During March 1999, by joint agreement of the Company and Polycom, Inc, ("Polycom") a lawsuit previously filed against the Company by Polycom was dismissed without prejudice by the Superior Court of California in Santa Clara County. Polycom's lawsuit was filed in response to the Company's lawsuit against ViaVideo Communications, Inc., ViaVideo's founders and Polycom. In its lawsuit filed in the State District Court in Austin, Texas, the Company alleges that ViaVideo and five of its founders breached contracts with VTEL and violated various duties to VTEL when they secretly set up a separate competing videoconferencing company, using confidential, propriety information and trade secrets of VTEL. Polycom, which subsequently acquired ViaVideo, responded by filing suit in California, seeking to have VTEL's claims adjudicated in California instead of Texas. Polycom's lawsuit in California has now been dismissed without prejudice. The Company's suit against Polycom and the other defendants continues in Texas. Discovery is in process and a trial date is expected to be set some time in the fourth quarter of calendar 1999.

General

The markets for the Company's products are characterized by a highly competitive and rapidly changing environment in which operating results are subject to the effects of frequent product introductions, manufacturing technology innovations and rapid fluctuations in product demand. While the Company attempts to identify and respond to these changes as soon as possible, prediction of and reaction to such events will be an ongoing challenge and may result in revenue shortfalls during certain periods of time.

The Company's future results of operations and financial condition could be impacted by the following factors, among others: trends in the videoconferencing market, introduction of new products by competitors, increased competition due to the entrance of other companies into the videoconferencing market, especially more established companies with greater resources than those of the Company, delay in the introduction of higher performance products, market acceptance of new products introduced by the Company, price competition, interruption of the supply of low-cost products from third-party manufacturers,
changes in general economic conditions in any of the countries in which the Company does business, adverse legal disputes and delays in purchases relating to federal government procurement.

Due to the factors noted above and elsewhere in Management's Discussion and Analysis of Financial Condition and Results of Operations, the Company's past earnings and stock price has been, and future earnings and stock price potentially may be, subject to significant volatility, particularly on a quarterly basis. Past financial performance should not be considered a reliable indicator of future performance and investors are cautioned in using historical
trends to anticipate results or trends in future periods. Any shortfall in revenue or earnings from the levels anticipated by securities analysts could have an immediate and significant effect on the trading price of the Company's common stock in any given period. Also, the Company participates in a highly dynamic industry which often contributes to the volatility of the Company's common stock price.

Cautionary Statement Regarding Risks and Uncertainties That May Affect Future Results

Certain portions of this report contain forward-looking statements about the business, financial condition and prospects of the Company. The actual results of the Company could differ materially from those indicated by the forward-looking statements because of various risks and uncertainties including, without limitation, changes in demand for the Company's products and services, changes in competition, economic conditions, impact of Year 2000 related issues, interest rates fluctuations, changes in the capital markets, changes in tax and other laws and governmental rules and regulations applicable to the Company's business, and other risks indicated in the Company's filings with the Securities and Exchange Commission. These risks and uncertainties are beyond the ability of the Company to control, and in many cases, the Company cannot predict all of the risks and uncertainties that could cause its actual results to differ materially from those indicated by the forward-looking statements. When used in this report, the words "believes," "estimates," "plans," "expects," "anticipates" and similar expressions as they relate to the Company or its management are intended to identify forward-looking statements.

PART II -- OTHER INFORMATION
Item 1. Legal Proceedings
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Item 4. Submission of Matters to a Vote of Security Holder
None
Item 5. Other Information

None
Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

None
(b) Reports on Form 8-K:

None

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VTEL CORPORATION

June 14, 1999
By: /s/ Rodney S. Bond
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Rodney S. Bond
Vice President-Finance
(Chief Financial Officer
and Principal Accounting Officer)



[^0]:    Commitments and contingencies
    Stockholders' equity:
    Common stock, $\$ .01$ par value; $40,000,000$ authorized; $24,354,000$ and 23,227,000 issued at April 30, 1999 and July 31, 1998

    ```
    Additional paid-in capital
    Treasury stock, at cost: 34,700 shares outstanding
    ```

    Accumulated deficit
    Accumulated other comprehensive loss
    Total stockholders' equity

    The accompanying notes are an integral part of these condensed consolidated financial statements.

