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                SECURITIES AND EXCHANGE COMMISSION
                    Washington, DC 20549
                    FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended October 31, 2000
            Commission file number 0-20008
                    VTEL Corporation
```

    A Delaware Corporation
                            IRS Employer ID No. 74-2415696
                    108 Wild Basin Road
    Austin, Texas 78746
(512) 437-2700
The registrant has filed all reports required to be filed by Section 13 or 15 (d)
of the Securities Exchange Act of 1934 during the preceding 12 months (or for
such shorter period that the registrant was required to file such reports) and
has been subject to such filing requirements for the past 90 days.
At November 30,2000 the registrant had outstanding $24,824,352$ shares of its
Common Stock, $\$ 0.01$ par value.

VTEL CORPORATION

CONSOLIDATED BALANCE SHEETS
(Amounts in thousands, except per share data)
$\qquad$

| October 31, July 31, |  |
| :---: | :---: |
| 2000 | 2000 |
| (Unaudited) |  |

## ASSETS

Current assets:

| Cash and equivalents | \$ | 4,855 | \$ | 6,868 |
| :---: | :---: | :---: | :---: | :---: |
| Short-term investments |  | 34,764 |  | 39,742 |
| Accounts receivable, net of allowance for doubtful accounts of $\$ 1,349$ and $\$ 888$ at October 31, 2000 |  |  |  |  |
| and July 31, 2000 |  | 14,935 |  | 23,368 |
| Inventories |  | 16,647 |  | 14,733 |
| Prepaid expenses and other current assets |  | 1,561 |  | 1,803 |
| Total current assets |  | 72,762 |  | 86,514 |
| perty and equipment, net |  | 17,230 |  | 19,275 |
| angible assets, net |  | 11,664 |  | 11,994 |
| italized software, net |  | 4,270 |  | 4,728 |
| er assets |  | 942 |  | 1,022 |
|  | \$ | 106,868 | \$ | 123,533 |


| Accrued compensation and benefits | 4,784 | 4,773 |
| :---: | :---: | :---: |
| Other accrued liabilities | 3,975 | 3,981 |
| Notes payable, current portion | 25 | 610 |
| Deferred revenue | 11,345 | 11,886 |
| Total current liabilities | 33,111 | 36,207 |
| Long-term liabilities: |  |  |
| Other long-term obligations | 4,133 | 4,665 |
| Total long-term liabilities | 4,133 | 4,665 |
| Stockholders' equity: |  |  |
| Preferred stock, \$. 01 par value; 10,000 authorized; none issued or outstanding | - | - |
| Common stock, $\$ .01$ par value; 40,000 authorized; 24,835 and 24,847 issued and outstanding at |  |  |
| October 31, 2000 and July 31, 2000 | 248 | 248 |
| Additional paid-in capital | 261,657 | 261,712 |
| Accumulated deficit | $(203,157)$ | $(189,368)$ |
| Unearned compensation | - | (4) |
| Accumulated other comprehensive income | 10,876 | 10,073 |
| Total stockholders' equity | 69,624 | 82,661 |
|  | \$ 106,868 | \$ 123,533 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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VTEL CORPORATION

CONSOLIDATED STATEMENTS OF OPERATIONS
(Amounts in thousands, except per share data)
$\qquad$

For the
Three Months Ended October 31 ,
2000 1999
(Unaudited)

Revenues:

| Products | \$ | 14,086 | \$ | 24,375 |
| :---: | :---: | :---: | :---: | :---: |
| Services and other |  | 10,444 |  | 10,691 |
| Total revenues |  | 24,530 |  | 35,066 |
| Cost of sales: |  |  |  |  |
| Products |  | 9,501 |  | 14,518 |
| Services and other |  | 7,786 |  | 7,424 |
| Total cost of sales |  | 17,287 |  | 21,942 |
| Gross margin |  | 7,243 |  | 13,124 |
| Operating expenses: |  |  |  |  |
| Selling, general and administrative |  | 13,843 |  | 14,025 |
| Research and development |  | 5,679 |  | 3,768 |
| Restructuring charge |  | 1,708 |  | - |
| Amortization of intangible assets |  | 328 |  | 364 |
| Total operating expenses |  | 21,558 |  | 18,157 |


|  | $(14,315)$ |  | (5,033) |
| :---: | :---: | :---: | :---: |
|  | 509 |  | 80 |
|  | 17 |  | (391) |
|  | 526 |  | (311) |
|  | $(13,789)$ |  | $(5,344)$ |
|  | - |  | - |
| \$ | $(13,789)$ | \$ | $(5,344)$ |
| \$ | (0.56) | \$ | (0.22) |
|  | 24,835 |  | 24,298 |

## The accompanying notes are an integral part of these consolidated financial statements

VTEL CORPORATION

CONSOLIDATED STATEMENTS OF CASH FLOWS
(Amounts in thousands)
$\qquad$

For the
Three Months Ended
October 31,
2000
1999
(Unaudited)

Cash flows from operating activities:
Net loss \$ (13,789) (5,344)

Adjustments to reconcile net loss to net cash provided by (used in) operations:

| Depreciation and amortization | 3,303 | 2,620 |
| :---: | :---: | :---: |
| Provision for doubtful accounts | 719 | 259 |
| Amortization of unearned compensation | 4 | 75 |
| Non-cash restructuring charge | 343 | - |
| Foreign currency translation gain | (17) | (2) |
| Gain on sale of fixed assets | (34) | (42) |
| Decrease in accounts receivable | 7,714 | 8,496 |
| Increase in inventories | $(1,914)$ | (447) |
| Decrease in prepaid expenses and other current assets | 242 | 135 |
| Decrease in accounts payable | $(1,976)$ | $(3,883)$ |
| Decrease in accrued expenses | (378) | (912) |
| Decrease in deferred revenues | (924) | (374) |
| Net cash (used in) provided by operating activities | $(6,707)$ | 581 |

Cash flows from investing activities:

| Net sales of short-term investments | 5,466 | 2,938 |
| :---: | :---: | :---: |
| Net purchases of property and equipment | (383) | (914) |
| (Issuance) collection of notes receivable | (44) | 12 |
| Increase in capitalized software | - | (1,702) |
| (Increase) decrease in other assets | (154) | 92 |
| Net cash provided by investing activities | 4,885 | 426 |

Cash flows from financing activities:
Net proceeds from issuance of stock
Proceeds from sale of treasury stock
Borrowings under line of credit
Payments on notes payable
Net cash (used in) provided by financing activities

The accompanying notes are an integral part of these condensed consolidated financial statements.

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VTEL CORPORATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
(Amounts in thousands, except share, per share, and employee data unless
otherwise noted)

Note 1 - General and Basis of Financial Statements

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission and accordingly, do not include all information and footnotes required under accounting principals generally accepted in the United States for complete financial statements. In the opinion of management, these interim financial statements contain all adjustments, consisting of normal, recurring adjustments, necessary for a fair presentation of the financial position of VTEL as of October 31, 2000 and the result of operations and cash flows for the three months ended October 31, 2000 and 1999. The results for interim periods are not necessarily indicative of results for a full fiscal year.

Note 2 - Inventories
Inventories consist of the following:

|  | October 31, |  |
| :--- | ---: | ---: |
|  | 2000 | July 31, |
| 2000 |  |  |

Finished goods held for evaluation consist of completed digital visual communications systems used for demonstration and evaluation purposes.

Note 3 - Restructuring Activities
On August 23, 2000, VTEL announced a new business charter and the restructuring of its organization. The new business charter is intended to execute a change in business strategy that leverages VTEL's solutions and systems integration capabilities in order to become the industry leader in providing visual communication solutions over broadband enterprise networks. The
restructuring involves the involuntary termination of approximately 200 employees globally, or $34 \%$ of the Company's workforce and the consolidation of leased office space in Austin, Texas, Sunnyvale, California and other remote facilities. These workforce reductions and consolidations of office space are intended to reduce costs and focus resources on efforts to support the new business charter. The Company anticipates completing all terminations by January 31, 2001. During the three months ended October 31, 2000, the Company recorded a restructuring charge of $\$ 1,708$.

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VTEL CORPORATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
(Amounts in thousands, except share, per share, and employee data unless otherwise noted)

The following schedule summarizes the components and activities of the restructuring plan:

| Restructuring | Expenditures | Balance Accrued at |
| :---: | :---: | :---: |
| Charge | Incurred | October 31, 2000 |

Termination and severance
benefits

| \$ | 1,565 | \$ | 1,365 | \$ | 200 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 143 |  | - |  | 143 |
| \$ | 1,708 | \$ | 1,281 | \$ | 343 |

Note 4 - Comprehensive Loss
Our comprehensive income (loss) is comprised of net income (loss), foreign currency translation adjustments and unrealized gains and losses on marketable securities held as available-for-sale investments. Comprehensive losses for the three months ended October 31, 2000 and 1999 were $\$ 12,986$ and \$5,434, respectively.

Note 5 - Derivative Instruments and Hedging Activities
On August 31, 2000 the Company adopted Statement of Financial Accounting Standards (SFAS) No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS No. 133 establishes accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives) and for hedging activities. SFAS 133 requires the recognition of all derivatives as either assets or liabilities in the statement of financial position and the measurement of those instruments at fair value. The Company utilizes forward currency exchange contracts to reduce the exposure to fluctuations in foreign currency exchange rates related to the European Euro and the Australian Dollar. These contracts have historically been recorded at fair value in the statement of financial condition with changes reflected in the statement of operations. Other than these contracts, the Company does not maintain derivatives as defined in SFAS 133. Therefore the adoption of this standard had no effect on the Company's statement of financial position or results of operations for the quarter ended October 31, 2000.

Note 6 - Recent Accounting Pronouncements
In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin (SAB) 101, "Revenue Recognition in Financial Statements," which provides guidance on revenue recognition issues. VTEL is required to implement SAB 101 beginning on May 1, 2001. The Company has not determined the effect of implementing SAB 101 on its financial position or its results of operations.

Note 7 - Segment Information
The Company manages its business primarily on a products, solutions (formerly services) and Internet ventures basis and these are the reportable segments. The Products segment provides multi-media visual communication (commonly referred to as videoteleconferencing) products to customers primarily through a network of resellers, and to a lesser extent directly to end-users. The Solutions segment provides custom integrated systems, installations and product support services to customers. The Internet Ventures are business units established to focus on delivering visual communications products and services for the World Wide Web.

The Company evaluates the performance of its segments and allocates resources to them based on revenue and operating income; however, there is a charge to allocate corporate operating expenses to the segments. The prior year's segment information has been restated to present the Company's reportable segments.

The table below presents segment information about revenue from unaffiliated customers, depreciation and operating income (loss) for the three month periods ended October 31, 2000 and 1999:

|  |  | Internet | Unallocated |  |
| :---: | :---: | :---: | :---: | :---: |
| Products | Solutions | Ventures | Items | Total |

For the three-month period
ending October 31, 2000

| Revenues from unaffiliated customers | \$ | 14,086 | \$ | 10,444 | \$ | - |  | \$ | 24,530 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depreciation and amortization |  | 1,834 |  | 1,278 |  | 191 |  |  | 3,303 |
| Operating income (loss) |  | $(9,230)$ |  | 258 |  | $(4,287)$ | $(1,056)$ |  | $(14,315)$ |
| Total assets | \$ | 58,445 | \$ | 43,333 | \$ | 5,090 | - | \$ | 106,868 |
| For the three-month period ending October 31, 1999 |  |  |  |  |  |  |  |  |  |
| Revenues from unaffiliated customers | \$ | 24,375 | \$ | 10,691 | \$ | - |  | \$ | 35,066 |
| Depreciation and amortization |  | 1,692 |  | 884 |  | 44 |  |  | 2,260 |
| Operating income (loss) |  | $(3,303)$ |  | 445 |  | $(2,175)$ |  |  | $(5,033)$ |
| Total assets | \$ | 75,871 | \$ | 33,278 | \$ | 6,916 | - | \$ | 116,065 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following review of VTEL's financial position as of October 31, 2000 and July 31, 2000 and for the three months ended October 31, 2000 and 1999 should be read in conjunction with our 2000 Annual Report on Form 10-K filed with the Securities and Exchange Commission on October 30, 2000.

Results of Operations
The following table provides the percentage of revenues represented by certain items in VTEL's Condensed Consolidated Statements of Operations:

|  | For the Three <br> Months Ended <br> October |  |
| :--- | :---: | :---: |
|  | 2000 | 1999 |
| Product revenues | $57 \%$ | $70 \%$ |
| Services and other revenues | 43 | 30 |
| Gross margin | 30 | 37 |
| Selling, general and administrative | 56 | 40 |
| Research and development | 23 | 11 |
| Restructuring expense | 7 | - |
| Total operating expenses | 88 | 52 |
| Other income (expense), net | 2 | $(1)$ |

Revenues. Revenue for the quarter ended October 31, 2000 decreased by $\$ 10.6$ million, or $30 \%$, to $\$ 24.5$ million from $\$ 35.1$ million for the quarter ended October 31, 1999.

The decline in overall revenue is primarily the result of a decline in product sales of videoconferencing units whereas service revenue has remained stable as compared to similar periods. On August 23, 2000, VTEL announced a new business charter and strategy that leverages VTEL's strengths in services, systems integration, network management and software development ("New Charter"). By executing this change in business strategy, our goal is to become the industry leader in providing visual communication solutions over broadband enterprise networks. We believe we can execute this change in business strategy by doing the following:
o Expand on current product offerings, by actively marketing other manufacturers' products that deliver visual communication solutions athrough our Multi-Vendor Partners program ("MVP");

- Expand our customer service and systems integration capabilities to cover other visual communication products available within the industry;
o Focus our research and development efforts to enhance our Smart Video Net Manager ("SVNM") network management software platform that will interoperate in a multi-vendor environment to manage visual communication traffic over IP networks;
- Build on our existing services and integration businesses by marketing and delivering additional but related services such as system design, implementation, management and training.

The decision to pursue the New Charter was based in part on a declining trend within the industry of sales of high-end videoconferencing products. The sale of high-end videoconferencing products historically has been a key component of our revenue structure. Because this trend in product sales has occurred over several quarters, it magnifies the product sales decline when reporting periods are compared year over year as opposed to sequential quarters. As we anticipated a decline in product revenues, we made the decision during the quarter to avoid additional product discounting in favor of maintaining stronger gross margins on our most popular models which contributed to the decline in revenue for the three months ended October 31, 2000.

For the Company to better meet the needs of its customers, resellers and strategic partners, as well as to return to profitability, we announced on November 11, 2000 the creation of two separate stand-alone business units for our Products and Solutions businesses, respectively. The separation is intended to leverage the strengths of our existing services, integration and sales teams to offer the best-in-class visual communication solutions in the emerging broadband marketplace, while also allowing the Products business unit to remain focused on the design, development, manufacture, marketing, and sales of our videoconferencing equipment. We believe the visual communications industry will continue to shift towards software solutions, but also expect continued downward price pressure on videoconferencing products. As a result, we will continue to pursue aggressive efforts to reduce product costs as well as operating expenses.

The Products business unit's goals are to return to profitability, to preserve our current market position for the VTEL brand and customer base, to establish long-term plans for the Galaxy(TM) product line and beyond, and to grow the business. We believe the separation of the Company's core businesses will allow the Products business unit to concentrate on these goals. Indicators to verify this business unit's progress include certain contract wins involving the internet protocol H. 323 technology and the upcoming Galaxy 2.02 release, which include international capabilities and enhanced stability. As the Products unit's emphasis shifts from the circuit switched H. 320 technology to the H. 323 technology, we expect to experience a decline in product revenue in the short term. However, the Company expects future increased product revenue as we pursue
H. 323 opportunities.

For the three month periods ended October 31, 2000 and 1999, service and other revenue, as a percent of total revenues, was $43 \%$ and $30 \%$, respectively. Service and other revenue, totaling $\$ 10.4$ million during the quarter ended October 31, 2000, declined by $\$ 0.2$ million in the three months ended October 31, 2000, compared to the three months ended October 31, 1999. Service revenue represents the combined revenues of our Solutions business unit that provides installation and maintenance services as well as custom videoconferencing integration solutions.

The ability of our Solutions business unit to maintain consistent revenue streams from service and maintenance contracts despite declining product revenues reflects the quality of our service performance. Additionally, we believe the industry lacks a player to provide integrated solutions that address the overall Internet Protocol (IP) environment. Therefore, the Solutions business is focusing on the continued establishment of profitable growth propositions, introducing new prominent customers and developing a next generation network management platform. During the three months ended October 31, 2000 the Company pursued these goals by creating the Multi-Vendor Partners Program(TM) (MVP), which allows VTEL to market and distribute various vendor
products through its Solutions business. Charter members include PictureTel, Polycom, Ezenia, and several others. By bidding the multiple products within the MVP portfolio, the business unit is establishing new relationships and re-energizing old relationships with market partners and network players.

International sales represented approximately $27 \%$ of product revenues for the three months ended October 31, 2000 compared to $21 \%$ for the three months ended October 31, 1999. These revenue percentages represent export sales from our domestic operations, as well as sales from our foreign subsidiaries that are installed in foreign locations. The increase in international sales for the three months ended October 31, 2000 is due primarily to several large orders from our China operations. Our European operations have strictly focused on the VTEL product line, which impaired their competitiveness as the demand in Europe for videoconferencing products shifted toward low-end products even more rapidly than in the United States. As a result, during the first quarter of fiscal 2001 we have substantially reduced the scope of European operating activities, while maintaining an emphasis on European customer service activities.

VTEL sells its products primarily through resellers. For the three months ended October 31, 2000 and 1999, reseller sales were $81 \%$ and $76 \%$ of product sales, respectively. All other sales of our products are made directly to the end user customer. We expect that VTEL developed videoconferencing endpoints will continue to be sold predominately through reseller sales channels. However, as we develop our new business model, which includes sales of a broader range of third-party visual communications software and equipment, we expect that a larger percentage of our overall revenues will become more direct in nature.

We have made decisions regarding the business based on certain revenue expectations with respect to our core products. There can be no assurance that product revenues will not decline faster than we have predicted, nor can we be certain that our service revenues will increase as intended. Our expense levels are based, in part, on our expectations as to future revenue levels, which are difficult to predict. Our expense base is relatively fixed in the short term. If revenue levels are below expectations, operating results may be materially and adversely affected and net income is likely to be disproportionately adversely affected.

Gross margin. Gross margin as a percentage of total revenues was $30 \%$ and $37 \%$ for the three months ended October 31, 2000 and 1999, respectively.

Product margins were $33 \%$ for the three months ended October 31, 2000 and $40 \%$ for the three months ended October 31, 1999. This decline is due primarily to a one-time expense of $\$ 0.7$ million that was classified as product cost of sales. Excluding the effect of these non-recurring expenses, product margin for the three months ended October 31,2000 was $38 \%$ and the decrease in margin was due primarily to a less favorable product mix, as compared to the product margin for the three months ended October 31, 1999. To return to profitability in our Products business, we intend to focus our manufacturing
process on the most profitable and highly demanded product configurations as well as taking measures to reduce our cost of products sold. We intend to minimize deep product discounting practices that were used to remain competitive and to maintain market share. It is our belief that we can manage our inventory levels and thus our costs more effectively by generating predictable sales volume of our most popular product configurations.

Service margins were $25 \%$ for the three months ended October 31, 2000 and $31 \%$ for the three months ended October 31, 1999. The gross margins generated by our Global Services division, which provides maintenance and systems integration revenues, have historically been lower than the gross margins from our product sales. Whereas service costs are relatively fixed, integration
margins are subject to product mix shifts based on the types of integration solutions we produce. The decline in service margins during the three months ended October 31, 2000 was attributable to cost overruns on several large integration projects. In addition to helping deliver segment profitability and generating in-house solutions expertise, the integration business also acts as a conduit to deliver service maintenance contracts on the projects we deliver.

We believe that, as part of our new charter, service revenues can grow as we offer our service capabilities to a broader range of third-party visual communications products. Despite apparent lower gross margins, service revenues do not carry the associated cost of sales that product sales do. Therefore, we believe the Solutions business will contribute greater overall profitability.

Selling, general and administrative. Selling, general and administrative expenses were $\$ 13.8$ million during the quarter ended October 31, 2000 and $\$ 14.0$ million during the quarter ended October 31, 1999. The decreased was $\$ 0.2$ million, or $1 \%$. Selling, general and administrative expenses as a percentage of revenues were $56 \%$ and $40 \%$ for the three months ended October 31, 2000 and 1999, respectively.

While selling, general and administrative expenses for the comparable periods remained relatively flat, the substantial increase as a percentage of revenue includes non-recurring consulting costs totaling $\$ 1.1$ million associated with the development and initial execution of the New Charter and $\$ 0.4$ million in stay bonuses paid to certain employees. We are committed to reducing selling, general and administrative expenses to be in line with expected future revenue levels. The reduction in workforce and office space as part of the restructuring efforts initiated during the quarter ended October 31, 2000 are two significant steps that the company has taken to reduce its overhead expenses (see Restructuring Charge below). The impact of these cost reduction measures will be realized in future quarters.

Research and development. Research and development expenses were $\$ 5.7$ million for the quarter ended October 31,2000 and $\$ 3.8$ million for the quarter ended October 31, 1999. The increase was $\$ 1.9$ million, or $51 \%$.

The increase in research and development expenses is due primarily to $\$ 1.7$ million in software development costs that were capitalized during the three months ended October 31, 1999. Overall research and development expenditures (including capitalized costs) remained relatively stable during the three months ended October 31, 2000 in comparison with the three months ended October 31 , 1999. The research and development projects that were capitalized in 1999 were related to the user interface software resident in our Galaxy product, and software for visual communications over IP networks. In October 1999, the user interface software was released with our new Galaxy line of visual communication systems. No such costs were capitalized during the period ended October 31, 2000, as the projects under development in fiscal 2001 had not reached technologically feasibility. Research and development expenses as a percentage of revenues were $23 \%$ and $11 \%$ for the three months ended October 31, 2000 and 1999, respectively.

Our ability to successfully develop software solutions to visually enable broadband enterprise networks will be a significant factor in VTEL's success. As we shift our research and development strategy, we anticipate additional costs associated with the recruiting and retention of engineering professionals adept at broadband technologies. We will also maintain sustaining engineering efforts on our existing product lines, including our flagship endpoint product, Galaxy. We will attempt to effectively manage research and
development expenses to be in-line with expected revenue levels in the future.

Restructuring Charge. On August 23, 2000, VTEL announced a new business charter and the restructuring of its organization and recorded a $\$ 1.7$ million charge during the quarter ended October 31,2000 . The restructuring charge was less than the estimated range of $\$ 6$ to $\$ 8$ million provided in our fiscal 2000 Annual Report. This difference is due to the unanticipated delay in the reduction of some of the workforce, unexpected success in subletting certain facilities, and non-recurring costs totaling $\$ 2.2$ million that have been classified as either product costs or selling, general and administrative.

The restructuring involves the involuntary termination of approximately 200 employees globally, or $34 \%$ of the Company's workforce, and the consolidation of leased office space in Austin, Texas and Sunnyvale, California. The consolidation of the office space resulted in a 120,000 square feet reduction, or $40 \%$ of the office space occupied. The Company's affected leases will be terminated or subleased to other tenants. These workforce reductions and consolidations of office space are intended to reduce costs and focus resources on efforts to support the new business charter. As a result of the terminations and office space reduction, the Company anticipates saving approximately $\$ 4.0$ million in personnel costs and approximately $\$ 1.0$ million in occupancy expense per quarter, starting in the third quarter of fiscal 2001.

Net loss. VTEL generated a net loss of $\$ 13.8$ million, or $\$ 0.56$ per share, during the quarter ended October 31, 2000 compared to a net loss of $\$ 5.3$ million, or $\$ .22$ per share, during the quarter ended October 31, 1999. Losses from operations during the three months ended October 31, 2000 are the result of declining revenues against costs that remain relatively fixed prior to the restructuring efforts taken during the quarter.

Approximately $\$ 4.3$ million of the total operating loss for the three months ended October 31,2000 is made up of our continued investment in our Internet businesses. Despite successful Pixelgram(TM) beta testing and other products doing well in the testing phase for Onscreen24(TM), the market acceptance has been slow and external funding has been less than expected due to the decline in the venture capital market. We have made the decision not to commit our resources to the substantial infrastructure necessary to distribute the Pixelgram(TM) product. Based on this decision, our intention is to find licensing partners for the intellectual property developed by Onscreen24(TM). Meanwhile, Articulearn(TM) has made progress in spite of the difficult market by delivering products and developing business partners and customers. In addition, Articulearn has won recent critical acclaim within E-Learning industry for its Web Hosting design. Articulearn anticipates the delivery of third party funding during fiscal 2001. Although we plan to continue supporting these Internet businesses, we intend to focus on less cash intensive strategies in order to preserve cash for our core businesses.

While we hope that our efforts to change the business will be successful, there can be no assurances that this business strategy will succeed in generating net operating income in the future, or that our Internet businesses will prove successful. If revenues decline by more than we expect, or if the product mix shifts to lower margin products, the Company could incur further losses in the future and may need to consider additional restructuring charges in future quarters that may have a material adverse affect on VTEL's financial position and results of operations.

Introduction of New Product Lines and Services

VTEL continually strives to introduce the latest technology in visual communications. In October 1999, we introduced our latest line of videoconferencing products, the Galaxy visual communication systems. The software within the Galaxy line is H. 323 capable for videoconferencing over Internet Protocol networks and/or H. 320 capable for videoconferencing over traditional circuit switched networks. The Galaxy product line provides state-of-the-art audio and video with high resolution slide capture and send graphics. Within this product family there are solutions that support single or
dual monitor configurations, with data rates from 128 Kbps to 1920 Kbps (T1/E1). Despite our plans to embark on a broader array of visual communications products, we intend to continue to develop the features of Galaxy in order to support our customers who have already invested in this feature-rich product. Such developments include the newest release of Galaxy product line, which we will introduce in the second quarter of fiscal 2001 . The 2.02 release contains international capabilities and a Serial Applications Program Interface (SAPI). The SAPI permits the customization of the user interface and thereby permits the integration of Galaxy with other hardware and software products. Additionally, the Company is building new network management platforms and plans to release the SmartVideoNetManager(TM) 3.0 in the next quarter. Although this current architecture is primarily VTEL based, the Company is looking at options for a new platform which can accommodate all of the products within the MVP(TM) portfolio.

Liquidity and Capital Resources

At October 31, 2000, VTEL had working capital of $\$ 39.7$ million, including $\$ 39.6$ million in cash, cash equivalents and short-term investments. Cash used in operating activities was $\$ 6.7$ million for the three months ended October 31,2000 and primarily resulted from operating losses (including the restructuring and other one-time charges of $\$ 3.9$ million) and changes in accounts receivable, inventories and accounts payable. Cash provided by operating activities was $\$ 0.6$ million for the three months ended October 31, 1999 and primarily resulted from significant cash collections during that quarter. For the three months ended October 31, 2000, the Company's days sales outstanding was 55 days, a 22 days reduction from the 77 days sales outstanding for the same period ended October 31, 1999. This improvement reflects the Company's commitment to aggressively collect outstanding receivables in order to better manage cash flow.

Net cash provided by investing activities during the three months ended October 31, 2000 was $\$ 4.9$ million and primarily resulted from the net sales of short-term investments. Net cash provided by investing activities during the three months ended October 31,1999 was $\$ 0.4$ million and primarily resulted from net sales of short-term investments, which were offset by investments in capitalized software development costs and net investments in fixed assets. The Company's capital budget for fiscal 2001 is $\$ 3.0$ million, which will be used principally to support on going operations and demonstration systems and facilities. At October 31, 2000 , the Company had incurred $\$ 0.3$ million in net capital expenditures.

Cash used in financing activities during the three months ended October 31, 2000 was $\$ 0.5$ million and primarily resulted from payments on notes payable. Cash provided by financing activities during the three months ended October 31, 1999 was $\$ 2.5$ million and related primarily to borrowings under the Company's line of credit agreements. In March 2000 , the Company repaid the outstanding balance on its line of credit with a banking syndicate. At October 31, 2000, we did not have a line of credit in place but management expects to obtain an alternative line of credit during the current fiscal year.

Our principal sources of liquidity at October 31, 2000 consisted of $\$ 39.6$ million of cash, cash equivalents and short-term investments. The \$39.6 million includes $\$ 11.2$ million in common stock of Accord Networks (Accord), a networking equipment manufacturer. The 1.3 million shares of Accord are available for sale upon completion of a regulatory holding period of not less than six months after the invested company's initial public offering in June 2000. At October 31, 2000, the Company recorded the unrealized gain of $\$ 10.5$ million related to the Accord stock as part of other comprehensive income.

## Legal Matters

VTEL is the defendant or plaintiff in various actions that arose in the normal course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse affect on our financial condition or results of operations.

General
and rapidly changing environment in which operating results are subject to the effects of frequent product introductions, manufacturing technology innovations and rapid fluctuations in product demand. While we attempt to identify and respond to these changes as soon as possible, prediction of and reaction to such events will be an ongoing challenge and may result in revenue shortfalls during certain periods of time.

VTEL's future results of operations and financial condition could be impacted by the following factors, among others: trends in the videoconferencing market; introduction of new products by competitors; increased competition due to the entrance of other companies into the videoconferencing market, especially more established companies with greater resources than ours; delay in the introduction of higher performance products; market acceptance of new products we introduce; price competition; interruption of the supply of low-cost products from third-party manufacturers; changes in general economic conditions in any of the countries in which we do business; or adverse legal disputes and delays in purchases related to federal government procurement.

Due to the factors noted above and elsewhere in Management's Discussion and Analysis of Financial Condition and Results of Operations, VTEL's past earnings and stock price have been, and future earnings and stock price potentially may be, subject to significant volatility, particularly on a quarterly basis. Past financial performance should not be considered a reliable indicator of future performance and investors are cautioned in using historical trends to anticipate results or trends in future periods. Any shortfall in revenue or earnings from the levels anticipated by securities analysts could have an immediate and significant effect on the trading price of our common stock in any given period. Also, we participate in a highly dynamic industry, which often contributes to the volatility of our common stock price.

Cautionary Statement Regarding Risks and Uncertainties That May Affect Future Results

Certain portions of this report contain forward-looking statements about the business, financial condition and prospects of VTEL. Our actual results could differ materially from those indicated by the forward-looking statements because of various risks and uncertainties including, without limitation, changes in demand for our products and services, changes in competition, economic conditions, interest rates fluctuations, changes in the capital markets, changes in tax and other laws and governmental rules and regulations applicable to our business, and other risks indicated in our filings with the Securities and Exchange Commission. These risks and uncertainties are beyond the ability of our control, and in many cases, we cannot predict all of the risks and uncertainties that could cause its actual results to differ materially from those indicated by the forward-looking statements. When used in
this report, the words "believes," "estimates," "plans," "expects," "anticipates" and similar expressions as they relate to VTEL or its management are intended to identify forward-looking statements.

PART II -- OTHER INFORMATION

Item 1. Legal Proceedings
VTEL is the defendant or plaintiff in various actions that arose in the normal course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse affect on our financial condition or results of operations.

Item 2.

None
Item 4. Submission of Matters to a Vote of Security Holders
None
Item 5. Other Information

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits:

None
(B) Reports on Form 8-K:

None

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VTEL CORPORATION

December 15, 2000 By: /s/ Stephen L. Von Rump --------------------------------------------Stephen L. Von Rump Chief Executive Officer

By: /s/ Jay C. Peterson
Jay C. Peterson
interim Chief Financial Officer
(Principal Accounting Officer)

